

1. EDUCATION:

Degree	Institution	Field	Dates
Ph.D.	Florence Heller School for Advanced Studies in Social Welfare, Brandeis University	Social Policy	1982
A.B.	University of Michigan	Urban Studies	1972

2. FULL-TIME ACADEMIC EXPERIENCE:

Institution	Rank	Field	Dates
Baruch College	Director of Baruch College Honors Program	Provost's Office	1/12-present
Baruch College	Acting Director, Baruch College Honors Program	Provost's Office	10/10-12/11
City University of New York	Interim Dean of Undergraduate Education		7/09-6/10
Baruch College	Ex. Dir. Academic Programs	Public Affairs	9/05 – 6/08
Baruch College	Professor	Public Affairs	1/05 - present
Baruch College	Associate Professor	Public Affairs	9/94 – 12/04
Baruch College/ Mount Sinai School of Medicine	Director	Graduate Programs in Health Care Administration	7/94 - 8/98
Baruch College	Associate Professor	Health Care Administration	1/91 - 8/94
Baruch College	Acting Chair	Health Care Administration	7/87 - 7/88
Baruch College	Assistant Professor	Health Care Administration	9/81 - 12/90

3. PART-TIME ACADEMIC EXPERIENCE:

Institution	Rank	Field	Dates
The Mount Sinai School of Medicine	Adjunct Assistant Professor	Community Medicine	9/89 - present
The Mount Sinai School of Medicine	Instructor	Administrative Medicine	9/81 - 8/89

3. PART-TIME ACADEMIC EXPERIENCE: (continued)

Institution	Rank	Field	Dates
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Hunter School of Health Sciences	Adjunct Assistant Professor	Health Care Administration	9/82 - 12/89
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4. NON ACADEMIC EXPERIENCE:

Place of Employment	Title	Dates
Open Society Institute	Consultant	4/04 – 4/05
Council on Biomedical Research and Development, New York Academy of Medicine	Consultant	8/94 - 2001
Commission on Biomedical Research in New York City, New York Academy of Medicine	Consultant	8/90 - 7/94
Greater New York Hospital Association	Consultant	6/88 - 11/89
Rockefeller College, SUNY	Consultant	2/86 - 4/87
Regional Training Center for Family Planning, Emory University School of Medicine	Consultant	1/81 - 6/81
Columbia University	Research Associate	1/80 - 6/81
Brandeis University	Project Director	7/77 - 8/79
Labor Research Group	Research Associate	3/77 - 3/80
John Snow Public Health Group	Consultant	1/77 - 12/77
Brandeis University	Project Director	7/76 - 7/77
US Public Health Services, Region I	Project Director	6/74 - 6/75
Massachusetts Department of Public Welfare, Purchase of Service Unit	Program Development Specialist	1/73 - 6/75

5. EMPLOYMENT RECORD AT BARUCH:

Rank	Dates
Professor	1/05 - Present
Associate Professor	1/91 – 12/04
Assistant Professor	9/81 - 12/90

6. PUBLICATIONS IN FIELD OF EXPERTISE:

A. Books:

Donna Nickitas, Donna Middaugh, and Nancy Aries, Eds. *Policy and Politics for Nurses and Other Health Professionals: Advocacy and Action*. Sudbury, MA: Jones and Bartlett Publishers, 2010. Second edition published 2015.

B. Papers in Professional Journals:

(1) Articles:

Nancy Aries. "Managing Diversity: The Differing Perceptions of Managers, Line Workers, and Patients." *Health Care Management Review*. 29:3(2004) 1-9.

Nancy Aries. "ACOG and the Evolution of Abortion Policy: 1951-1973: The Politics of Science" *American Journal of Public Health*. 93:11(November 2003) 1810-1819.

Elsie Gottlieb, Mark Berenson, and Nancy Aries. "Optimal Internship/Residency Interview Assignment for Health Care Administration Student Placement." *The Journal of Health Administration Education*. 16:1 (Winter 1998) 15-34.

Nancy Aries and Elliott Sclar. "The Economic Impact of Biomedical Research: A Case Study of New York Metropolitan Region's Voluntary Institutions." *Journal of Health Policy, Politics and Law*. (February 1998) 175-193.

Elliott Sclar and Nancy Aries. "Pulse of the City: Is the Urban Experience Dying of Neglect." *The Sciences*. 32:6 (November/December 1992) 44-49.

Nancy Aries and Cynthia Haddock. "Achieving the Top: Women in Management." *Clinical Laboratory Management Review*. 5:4 (July 1991) 292-295.

Cynthia Haddock and Nancy Aries. "Career Development of Women in Health Administration: A Preliminary Consideration." *Health Care Management Review*. 14:3 (1989) 33-40. Reprinted in, M. Brown, Ed., *Human Resource Management in Health Care*, Frederick, MD: Aspen Publishers, 1992.

Nancy Aries and Mimi Fahs. "HMO's: An Answer to Fee-for-Service?" *The Mount Sinai Journal of Medicine*. 55:2 (March 1988) 117-125.

Nancy Aries. "Fragmentation and Reproductive Freedom: Federally Subsidized Family Planning Services, 1960-1980." *American Journal of Public Health*. 77:11 (November 1987) 1465-1471. Related Editorial: Joy Dryfoos. "Wither Family Planning." *American Journal of Public Health*. 77:11 (November 1987) 1393- 1395.

Nancy Aries. "Small Changes, Big Changes: Reorganizing Political Organizations for the Eighties." *Catalyst*. 4:4 (December 1984) 59-67. Reprinted in David Gil and Eva Gil, Eds. *Toward Social and Economic Justice*. Boston: Schenkman Publishing Co., 1985, pp. 71-78.

Nancy Aries and Lorraine.V. Klerman. "Evaluation of Service Delivery Models for Pregnant Adolescents." *Women and Health*. 6:2 (Summer 1981) 91-107.

6. PUBLICATIONS IN FIELD OF EXPERTISE:

B. Papers in Professional Journals

(1) Articles (continued)

Nancy Aries. "Abortion Clinics and the Organization of Work: A Case Study of Charles Circle Clinic." *Review of Radical Political Economics*. 12:2 (Summer 1980) 53-62.

Nancy Aries. "Historic Trends in the Delivery of Services to Teenage Parents." *Journal of Sociology and Social Welfare*. 7:1 (Winter 1980) 137-147.

(2) Proceedings:

Joanne Lukomnik, Nancy Aries and Leonard Rodberg. "Preliminary Data on the Impact of Budget Cuts on the Health of the People of New York." *Crisis in Health and Social Services*. Proceedings from Impact '97, Sponsored by the Human Services Council of NYC, NYS Association of Deans of Schools of Social Work, NYC Public Health Association, NYS Public Health Association, NYS and NYC Chapter of NASW, January 14, 1997, 34 pp.

C. Chapters in Books:

Berkman, E., Aries, N. & Caress, B. "The Affordable Care Act: The Current Driver of Health Care Reform" in D. Nickitas, D. Middaugh, and N. Aries, Eds. *Policy and Politics for Nurses and Other Health Professionals: Advocacy and Action*. Sudbury, MA: Jones and Bartlett Publishers, Second Edition, 2015.

Caress, B. & Aries, N. "Medicaid and the Financing of Care for Vulnerable Populations: A Story of Misconceptions" in D. Nickitas, D. Middaugh, and N. Aries, Eds. *Policy and Politics for Nurses and Other Health Professionals: Advocacy and Action*. Sudbury, MA: Jones and Bartlett Publishers, Second Edition, 2015.

Nancy Aries. "Policy and Politics for Nurses" in D. Nickitas, D. Middaugh, and N. Aries, Eds. *Policy and Politics for Nurses and Other Health Professionals: Advocacy and Action*. Sudbury, MA: Jones and Bartlett Publishers, 2010, 3-23. Revised for second edition 2015.

Nancy Aries and Barbara Caress. "Physicians in the Health Care Delivery System" in D. Nickitas, D. Middaugh, and N. Aries, Eds. *Policy and Politics for Nurses and Other Health Professionals: Advocacy and Action*. Sudbury, MA: Jones and Bartlett Publishers, 2010, 53-73. Revised for second edition 2015.

Aries, N. & Caress, B. (2010). Hospitals and the Tragedy of the Commons. In D. Nickitas, D. Middaugh, & N. Aries, Eds. *Policy and Politics for Nurses and Other Health Professionals: Advocacy and Action*. Sudbury, MA: Jones and Bartlett Publishers, 2010, 123-141. Revised for second edition 2015.

Cynthia Haddock and Nancy Aries. "Career Development of Women in Health Administration: A Preliminary Consideration." Reprinted in, M. Brown, Ed., *Human Resource Management in Health Care*, Frederick, MD: Aspen Publishers, 1992.

Nancy Aries and Louanne Kennedy. "The Health Labor Force: The Effects of the Changes in the Organization, Technology and Control of the Health System." In Peter Conrad and Rochelle Kern, Eds., *The Sociology of Health and Illness*. New York: St. Martin's Press, Second Edition, 1986, pp. 196-207.

Nancy Aries. "Teenage Mothers: Seduced and Abandoned." In Rochelle Lefkowitz and Ann Withorn, Eds., *For Crying Out Loud: Essays and Accounts of the Feminization of Poverty*.

New York: Pilgrim Press, 1986 pp. 125-137.

Nancy Aries. "Small Changes, Big Changes: Reorganizing Political Organizations for the Eighties." Reprinted in David Gil and Eva Gil, Eds. Toward Social and Economic Justice. Boston: Schenkman Publishing Co., 1985, pp. 71-78.

6. PUBLICATIONS IN FIELD OF EXPERTISE:
D. Government Reports or Monographs:

Nancy Aries, "Writing Across the Curriculum at CUNY: A Ten-Year Review" Office of Undergraduate Education, CUNY, June 2010.

Nancy Aries, Ann Ruecker and Tracey Dewart, "Evaluation of the Junior Fellows Program, United Way New York City" Report to Strengthening NYC Nonprofits, United Way of New York City, February 2008, 66 pp.

Shoshanna Sofaer, Nancy Aries, Stephen Carby. "Initial Lessons Learned from Year One of Health Assistance Partnership's Implementation of Collaborative State Projects" Health Assistant Partnership, May, 2007, 12 pp.

Nancy Aries. "Doctoral Education in Public Policy and Administration" Report to the Faculty, School of Public Affairs, Baruch College, July 2006.

Shoshanna Sofaer, Steven Carby, Nancy Aries, Lynne Weikart and Erin Kenney. "HAP Pilot Project Evaluation: Follow up Interviews after the PartnerShip Academy" Report to Atlantic Philanthropies, Baruch College, New York, September, 2005.

Nancy Aries, Tracey Dewart, Shoshanna Sofaer, "The Soros Advocacy Fellowship for Physicians" Prepared for Open Society Institute, Medicine as a Profession Program, April 2005, 36 pp.

Shoshanna Sofaer, Steven Carby, Nancy Aries, and Erin Kenney. "Evaluation Report on the HAP PartnerShip Academy" Report to Atlantic Philanthropies, Baruch College, New York, March, 2005

Nancy Aries and Cesar Perales. "The Impact of Patient and Staff Diversity on the Quality of Hospital Care" Prepared for 1199 SEIU/League Employment, Training and Job Security Program, 2003, 45 pp.

Elliott Sclar and Nancy Aries. "Biomedical Research and the New York State Economy" Prepared for the Council on Biomedical Research and Development, 2000, 38 pp.

Nancy Aries. "Report on Biomedical Research Funding Trends in the New York Region: FY1991 and FY1996" Prepared for the Council on Biomedical Research and Development, 1997, 17 pp.

Nancy Aries. "Beyond Individual Heroes: Emerging Networks in Biomedical Research and Development" Prepared for the Council on Biomedical Research and Development, 1996, 47 pp.

Nancy Aries and Elliott Sclar. "Report on the Economic Impact of Non-Profit Sector Sponsored Biomedical Research in the Metropolitan New York Region" Prepared for the Commission on Biomedical Research and Development, 1992, 36 pp.

Nancy Aries. "The Status of Biomedical Research in New York City" Prepared for the Greater New York Hospital Association, 1990, 179 pp.

Nancy Aries. "History of Family Planning Programs in the United States" Prepared for the Atlanta Regional Training Center for Family Planning, Emory University, 1981.

Phyllis Glick, Nancy Aries, and Lorraine V. Klerman. "Final Evaluation Report of the Fall River Teenage Family Planning/EPSTD Demonstration Project" Prepared for the US Public Health Services, 1979.

Nancy Aries and Lorraine V. Klerman. "The Crittenton Day Program: An Appraisal" Prepared for the Crittenton Hasting House, Boston, MA, 1978.

Inter-Agency Review Committee (Nancy Aries, Director). "Evaluation of Publicly Funded Family Planning Clinics" Prepared for the US Public Health Service, Office of Family Planning, Region I; Massachusetts Department of Welfare; and Massachusetts Department of Public Health, 1976.

E. Book Reviews:

David G. Smith. Entitlement Politics: Medicare and Medicaid 1995-2001. New York: Aldine de Gruyter, 2002. Reviewed in Inquiry. 40:4 (Winter 2003/2004) 416-417.

Vicente Navarro. Dangerous to Your Health: Capitalism in Health Care. New York: Monthly Review Press, 1993. Reviewed in Journal of Progressive Human Services. 6:2(1995) 91-94.

Nancy Aries and Elliott Sclar. Isabel Hill. Made In Brooklyn. Reviewed in Metro Planner. (May 1994) 7-9.

Rickie Solinger. Wake Up Little Susie: Single Pregnancy and Race before Roe V. Wade. New York: Routledge, 1992. Reviewed in Gender and Society. 7:4 (December 1993) 622-623.

Bradford Gray. The Profit Motive and Patient Care: Changing Accountability of Doctors and Hospitals. Cambridge: Harvard University Press, 1991. Reviewed in Inquiry. 29 (1992) 106-107.

Charles J. Dougherty. American Health Care: Realities, Rights, and Reforms. New York: Oxford University Press, 1988. Reviewed in Inquiry. 26:1 (Spring 1989) 131-132.

Eli Ginzberg. American Medicine: The Power Shift. Towata, N.J.: Rowman and Allanheld, 1985. Reviewed in Inquiry. 23:2 (Summer 1986) 432.

Jonas Morris. Searching for a Cure: National Health Policy Considered. New York: Pica Press, 1984 Reviewed in Inquiry. 22 (Spring 1985) 102.

Marie Haug and Bebe Lavin. Consumerism in Medicine: Challenging Physician Authority. Beverly Hills: Sage Publications, 1983. Reviewed in The Journal of Health Administration Education. 3:1 (Winter 1985) 131-132.

7. **OTHER PUBLICATIONS:**

Nancy Aries. Testimony: New York State Higher Education Commission, December 5, 2007, New York City, NY.

Nancy Aries. "How Maryland Mixes Business with Medicine." Home Economics. October 1997, 3-4.

Nancy Aries and Florence Dinerstein. "New York Forum: Biotechnology Means Business." New York Newsday. Thursday, July 12, 1990.

Nancy Aries. "Comment on Teenage Parenting." Working Papers. 7:2 (July 1979) 63.

Nancy Aries. The Fragmentation of Reproductive Health Policy. Unpublished Ph.D. Dissertation, Brandeis University, 1982.

Nancy Aries. Social Class and the Delivery of Services to Unwed Mothers and Pregnant Teens. Unpublished Masters Thesis, Brandeis University, 1978.

8. **PRESENTED PAPERS, LECTURES, AND EXHIBITIONS AND PERFORMANCES:**

Evelyn, A., Aries, N., and Clark-Vaisman, J. "Undergraduate Creative Inquiry and Research at Baruch College, Council on Undergraduate Research Workshop Program on Institutionalizing Undergraduate Research: Summit for State Systems and Consortia, Poster Session, March 2014.

Aries, N., Smith, R., Clark-Vaisman, J., and Shuldiner, B. "Strengthening the College Pipeline: College Student as Mentors to High School Students" CUNY Supplemental Instruction Conference, October 2011.

Nikitas, D. and Aries, N. NYAM Authors Night. New York Academy of Medicine, November 2010.

Myers, R., Kornetsky, L., Purdom, R., Aries, N. and M. Riley. "Building Scholarship of Teaching and Learning System Approaches" CASTL Conference, Bloomington, Indiana, October 2009.

Aries, Nancy. "Opportunities and Constraints in Undertaking a Doctoral Program" Faculty Research Seminar, School of Public Affairs, New York, November 2006.

Aries, Nancy and David Birdsell. "Using Digital Technologies to further Undergraduate Teaching and Learning" Baruch College's Ninth Annual Teaching and Technology Conference, New York, April 2006.

Aries, Nancy and Tracey Dewart. "Engaging Physicians in Community Based Services to Homebound and Older Adults" Annual Meetings of the American Public Health Association, Gerontological Health Section, Washington, D.C., November 2004.

Nancy Aries. "Formation of Abortion Policy within the American College of Obstetricians and Gynecologists: 1951-1973" Annual Meetings of the American College of Obstetricians and Gynecologists. Chicago, May 2001.

Jeremy Boal, Nancy Aries and Shoshanna Sofaer. "The Mt. Sinai Visiting Doctor's Program: Theory of Action" Poster Session, Exploring Older Patient Encounters with Health Care Providers. St. Louis, May 2001.

Nancy Aries. "Managed Care and Ethics: Is There a Problem?" International Society of Anesthesiologists. New York, December 1997.

Nancy Aries. "Current Status of Biomedical Research Funding in the New York Metropolitan Area" Council on Biomedical Research. March 1997.

Joanne Lukomnik, Nancy Aries and Leonard Rodberg. "Mismanaged Care: The Deteriorating State of Health Care for the Poor in New York City" Impact '97. New York City, January, 1997.

Nancy Aries and Elliott Sclar. "The Challenge to New York City's Biomedical Research Community" New York Academy of Medicine. May 1993.

Nancy Aries. "The Status of Biomedical Research in New York City" The Health Policy Forum and the New York State Health Research Council. December 1989.

Nancy Aries and Michael Greenberg. "Who Chooses: The Economics of Health Service Reimbursement" Twelfth Annual CUNY/Political Science Conference. New York, 1986.

Nancy Aries. "The Changing Status of Women and Blacks in the Health Labor Force" Annual Meeting of the Association of University Programs in Health Administration. April, 1985.

Nancy Aries. "The Struggle for Health Care: Medicare and Medicaid" The City University of New York Medical School. June, 1985.

Discussant on Panel: "Manpower Training Needs and Strategies" The Health Care Environment in the Late 1980's. Mount Sinai School of Medicine. New York, February, 1985.

Nancy Aries and Elliott Sclar. "Changing Bases of Planning and Management: The Case of Health" Annual Meeting of the Association of the Collegiate Schools of Planning. New York, 1984.

Nancy Aries. "Federal Reproductive Health Policy: Lessons from History" Annual Meeting of American Public Health Association. Los Angeles, November 1981.

Lorraine V. Klerman and Nancy Aries. "Is Teenage Pregnancy a Mental Health Problem?" Annual Meeting of Ortho-Psychiatric Association. New York, March 1981.

Nancy Aries. "Client Oriented Human Services" Annual Meeting of the Society for the Study of Social Problems. New York, 1980.

9. **WORK IN PROGRESS:**

A. Papers submitted to journals for consideration:

B. Other completed papers:

9. WORK IN PROGRESS:

C. Research in progress:

Aries, N., and Jarvis, S. Integration as a Waning and Waxing Goal in Higher Education

10. PROFESSIONAL HONORS, PRIZES, FELLOWSHIPS:

Honorary Member of Phi Eta Sigma, Freshman Honors Society, Inducted 2012

Honorary Member of Golden Key International Honour Society, Inducted 2010

American Council on Education Fellow, awarded 2007; postponed until 2008. Seconded to Tufts University. Mentors: Lawrence Bacow, President and Jamshed Bharucha, Provost and Senior Vice President for Academic Affairs

American College of Obstetricians and Gynecologists, ACOG/Ortho-McNeil Fellowship in the History of Obstetrics and Gynecology, \$5,000, 2000

DHEW, Office of Human Development, Traineeship in Child Welfare, 1977-78, 1975-76

DHEW, Office of Education, Public Service Education Fellow, 1976-77

11. GRANTS-IN-AID:

Atlantic Philanthropies, "Internal Evaluation of the Health Assistance Partnership to Provide Support to SHIPs", Sofaer, S. (Principal PI), Aries, N. (Co-Principal), \$170,000 (start: July 1, 2006, end: March 31, 2008).

United Way of New York City, Evaluation of the Junior Fellows Program, \$22,000, 2006-2007.

Baruch College Technology Center, Using Digital Technologies to further Undergraduate Teaching and Learning, (Co-PI with David Birdsell) \$5,000, 2005-2006.

Open Society Institute, Evaluation of the Medicine as a Profession Fellowship Program, \$52,000, 2004-2005

Atlantic Philanthropies, Evaluating Efforts to Improve the Reach and Impact of Local SHIPS (Co-Investigator with Shoshanna Sofaer) \$251,351, 2004-2006

PSC-CUNY 33 Research Award, Teaching Professionalism, \$2,500, 2003

Fan Fox and Leslie R. Samuels Foundation, Evaluation of the Mt. Sinai Visiting Doctors Program, \$250,000 (Co-PI with Shoshanna Sofaer) 2001-02

1199 SEIU/League Employment, Training and Job Security Program Grant to study the impact of an increasingly diverse patient population on the delivery of care in New York City voluntary hospitals, \$63,000. (Co-PI with Cesar Perales) 2001-02

PSC-CUNY 32 Research Award, Formation of Abortion Policy within the American College of Obstetricians and Gynecologists: 1951-73, \$3,762, 2002

DHHS, PHS, HRSA, Traineeship, A19-AH-10147-03, \$24,113, 1998

DHHS, PHS, HRSA, Traineeship, A19-AH10147-02, \$26,483, 1997

PSC-CUNY 27 Research Award, Hidden from History: The Medical Profession and the Provision of Abortion Services, \$3,103, 1996-97

DHHS, PHS, HRSA, Traineeship, 1 A19-AH-19147-01, \$24,932, 1996

DHHS, PHS, HRSA, Traineeship, A19-AH-10119-01, \$21,979, 1995

Baruch College, Scholar Assistance Program, 1986-87, 1981-82

12. INSTITUTIONAL SERVICE:

A. Service to the Department:

Department of Public Administration, Preparation of Self Study Document, National Association of Schools of Public Affairs and Administration (NAPSA), 1993

Department of Health Care Administration, Department Liaison to Baruch/Mount Sinai Alumni Association, 1987-89

Department of Health Care Administration, Acting Chair, 1987-88

Department of Health Care Administration, Coordinator, Baruch College/Hunter College Program in Health Science Administration, 1982-88

Department of Health Care Administration, Departmental Admissions Committee, 1981-94

Department of Health Care Administration, Coordinator, Summer Field Experience, 1981-91

Department of Health Care Administration, Deputy Chair, 1981-87

Department of Health Care Administration, Student Advisement, 1981-87

B. Service to the School:

SPA Search Committee, Luciano Chair in Health Policy, 20214-present

SPA, 20th Anniversary Planning Committee, 2013-2015

SPA, Search Committee, Assistant Director Career Services, 2011

SPA, Search Committee, Full-time Lecturer, 2010

SPA, Preparation of Self Study Document, National Association of Schools of Public Affairs and Administration (NAPSA), 2007

SPA Executive Committee, 2004-2007

SPA, Chair, Undergraduate Review Committee, 2005-2007

SPA, Chair, Curriculum Committee, 2003-2008

SPA, Co-Coordinator Public Affairs Week, 2006-2008

SPA Executive Committee, 2005-present

SPA, Curriculum Committee, Chair, 2004-2008

SPA, Co-Chair, Faculty Research Seminar, 2002-6/04

SPA, Curriculum Committee, 1999-2008
 SPA, Admissions Committee, 1994-2008
 SPA, Chair, Search for Director Career Counseling and Alumni Affairs, 2002
 SPA, Policy Breakfast Planning Committee, 1998-01
 Zicklin School of Business, Preparation of Self-Study Document, Accrediting Commission for Education in Health Services Administration (ACEHSA), 1998
 SPA, Representative to the Zicklin School of Business, 1997-99
 SPA, Search Committee, Dean, SPA, 1997-98
 SPA, Chair, Search Committee, Schering Plough Professor, 1996-97
 SPA, Chair, NU/RF Review Committee, 1995-96
 Academic Co-Director, Baruch/Mt. Sinai Graduate Programs in Health Administration and Policy, 1994-98
 Chair, Steering Committee, Baruch/Mt. Sinai Graduate Programs in Health Administration and Policy, 1994-98
 Admissions Committee, Baruch/Mt. Sinai Graduate Programs in Health Administration and Policy, 1994-98
 SPA, Personnel and Budget Committee, 1994-98
 SPA, Executive Committee, 1994-98
 SPA, Personnel Advisory Committee, 1994
 School of Business and Public Administration, Undergraduate Curriculum Committee, 1988-91, 1986-87
 School of Business and Public Administration, Personnel and Budget Committee, 1987-88
 School of Business and Public Administration, Ad Hoc Committee on Intra and Inter Departmental Course Duplication, 1986-87
 School of Business and Public Administration, Graduate Admissions Committee, 1981-87

C. Service to the College:

Baruch College, Search, Director of FWA Mentoring Program, 2015-present
 Baruch College, Personnel and Budget Committee, 2014-present
 Baruch College, Advisory Board, Schwartz Communication Center, 2014-present
 Baruch College, Organizer of Creative Inquiry Day, 2013-present
 Baruch College, Committee on Undergraduate Research, 2013-2015
 Baruch College, Fellowship Advisory Committee, 2013-present
 Baruch College, Center for Teaching and Learning Advisory Committee, 2013-present
 Baruch College, Cross Borders Advisement Committee, 2013-present
 Baruch College, Organizer of Baruch College Team, American Foundation for Suicide Prevention's Out of Darkness Community, 2013 - present
 Baruch College, Provost Search Committee, 2012-2013
 Baruch College, Chair, Writing Center Search Committee for an Assistant Director, 2012
 Baruch College Strategic Planning Committee, 2011-2012
 Baruch College Honors Advisory Committee, 2010-present
 Baruch College Honors Admissions Committee, Chair, 2010-present
 Joint College Curriculum Committee, 2004- 2008, 2010-present
 Weissman School of Arts and Science, Co-Chair, Dean's Search Committee with Clarence Taylor, with Janet Gornick, 2007-2008
 Facilities Advisory Committee, 2007 – 2008
 College Personnel and Budget Committee, 2005-2006
 Affirmative Action Committee, 1998-2008
 Institutional Review Board, 1997-2006
 Curriculum Committee, Zicklin School of Business, 2001-02

Search Committee, Dean of Weisman School of Arts and Sciences, 2001-02
Committee on Information Competency, 1999-01
Student Health Care Advisory Committee, 1998-00
Commission on Academic Honesty, 1997-99
Search Committee, Dean, School of Business Administration, 1995-96
Faculty Senate, 1994-96, 1984-90
Personnel Advisory Committee on Appointments to SPA, 1994
Search Committee, Dean, School of Education, 1992-93
Senate Committee on Budget and Finance, 1986-87
Senate Committee on Academic Freedom and Responsibility, 1985-86

D. Service to the Graduate Center:

E. Service to City University:

Macaulay Honors College Admissions Task Force, 2012-present
Board of the CUNY BA, 2010-present
CUNY Proficiency Examination Task Force, 2009-10
CUNY Committee on Remediation in Math, 2009-10
CUNY and Department of Education, Aligning Academic Standards Committee, 2009-10
New Community College, First Year Experience Committee, 2009-10
Search Committee, Hunter College, Search, Professor of Health Policy and Management, 2007
2008
Urban Health Initiative, 2002-2008

13. OFFICES HELD IN PROFESSIONAL SOCIETIES:

Public Health Association of New York City Board, 1999-00

American College of Healthcare Executives
Hill-Rom Essay Competition Judge, 1998-99
Regents Advisory Council, 1997-99

Association of University Programs in Health Administration:
Nominating Committee, 1997-1998
Co-Chair, Leadership Conference, 1996
Chair, Committee on Institutional Research, 1985-88
Committee on Institutional Research, 1984-88

Greater New York Hospital Association:
Planning Committee, Health Services Research Symposium, 1997-02
Health Services Research Committee, 1989-93

Women in Health Management, Vice President of Operations, 1990-92

14. OTHER PROFESSIONAL ACTIVITIES AND PUBLIC SERVICE:

National Advocates for Pregnant Women,
Treasurer, 2005-2008, 2011-present

Board Member, 2004-Present

Reviewer, Fordham University Press, 2014

Referee, Politics and Policy, 2009-present

Trustee, PSC CUNY Welfare Fund, 2003-2009

Democratic Party, District Leader, 2005-2010

Financial Advisory Committee, Mamaroneck Union Free School District, 1997-2007

Editorial Board, Journal of Progressive Human Services, 1989-2008

Accrediting Commission for Education in Health Services Administration, Site Visit Team Member, University of Indiana, 2000

Mayor's Task Force on Biomedical Research, 1999-00

Referee, Special Issue, Journal of Health Administration Education, 1998-99

Ad Hoc Committee on Biomedical Research in New York City, 1997-99

Planning Council, Hommocks Middle School, Mamaroneck Union Free School District, 1996-00

Referee, Public Administration Review, 1992-95

Referee, American Journal of Public Health, 1992-93

Referee, Hospitals and Health Services Administration, 1988-98

Referee, Women and Health, 1988-90

Organizer of two conferences on the Future of Human Services, "Human Services in a Good Society," Columbia University, December 6, 1980; University of Massachusetts, April 4, 1981

15. TEACHING ACTIVITIES AT BARUCH:

A. Courses Taught:

IDC 3001	Peopling New York City
IDC 1001	Arts in New York City
PAF 9120	Management of Government and Not-for Profit Organizations
PAF 9163	Leadership and Strategy in Public Affairs
PAF 9190	Capstone Seminar
PAF 9338	Higher Education, Politics, and Public Policy
PAF 9710	U.S. Health Care Delivery System
PAF 9799	Politics and Economics of Health Care
PUB 1250	Public Affairs in the Modern Society
PUB 4401	Public Affairs Capstone
PUB 9100	Political Setting of Public Administration

PUB 9420	Administrative Management I
BUS 9100	Societal and Governmental Environment of Business
BUS 9200	Business Policy
MGT/HCA 9350	Organization Analysis in Health Care
MGT/PUB 4850	Management of Health Care Institutions
BUS 99001	Thesis Alternative I
BUS 99002	Thesis Alternative II
HCA 9301	Health Care Management Seminar I
HCA 9302	Health Care Management Seminar II
HCA 9401	Human Resource Management in Health Care Admin.
MGT 9721	Strategic Planning in Health Care Administration

B. New courses/programs developed:

Baruch College, Creative Inquiry Day, 2013- present

Baruch College, Honors Program, Redesign of the local Honors Program Curriculum, 2013-present

Baruch College, School of Public Affairs, Revision of the Undergraduate Major in Public Affairs, 2006-2007

MSN/MPA with the Hunter School of Allied Health Science Nursing Program, 2001-2005

MPA, Health Policy Track, 2001

Baruch College/Mount Sinai School of Medicine, MPA in Health Policy and Administration, 1995

Baruch College/Hunter School of Allied Health Science Program in Health Science Administration, 1985