

de Lancer Julnes, Patria

1. EDUCATION:

<u>Degree</u>	<u>Institution</u>	<u>Field</u>	<u>Dates</u>
Ph D	Rutgers University	Public Administration	1997
Certificate in Public Health	Penn State College of Medicine		2018
MPA	Fairleigh Dickinson University	Master of Public Administration	1994
BS	Rutgers University	Marketing	1992

2. FULL-TIME ACADEMIC EXPERIENCE:

<u>Institution</u>	<u>Rank</u>	<u>Field</u>	<u>Dates</u>
Penn State Harrisburg, School of Public Affairs, Middletown, PA	Tenured Professor	Public Administration	July 1, 2015 - Present
University of Baltimore, School of Public Affairs, Baltimore, MD	Professor	Innovations in the public sector, foundations of public administration; research methods; performance measurement, strategic planning.	April 2011 - June 2015
University of Baltimore, School of Public Affairs, Baltimore, MD	Faculty Fellow-Schaefer Center	Innovations in the public sector, foundaions of public administration; research methods; performance measurement, strategic planning.	August 2008 - June 2015
Universidad EAN, Master's Program in Management, Bogota, Colombia	Visitin Professor/Scholar	Taugh seminar on stategic management	2010 - 2014
University of Baltimore, School of Public Affairs, Baltimore, MD	Tenured Associate Professor	Innovations in the public sector, foundaions of public administration; research methods;	August 2008 - April 2011

Utah State University, Political Department, Logan, UT	Tenured Associate Professor	performance measurement, strategic planning. Public policy; social policy; research methods; quantitative methods; public administrition.	April 2004 - June 2008
Utah State University, Politial Science Department, Logan, UT	Assistant Professor	Public policy; social policy; research methods; quantitative methods; public administrition.	August 1999 - April 2004
Institute for Public Affairs, University of Illinois at Springfield, IL	Research Faculty		August 1998 - June 1999
University of Illinois at Springfield, Doctor of Public Administration Program, Springfield, IL	Assistant Professor	Quantitative methods, policy analysis, performance management	August 1998 - June 1999
Fairleigh Dickinson University, Public Administration Institute, Teaneck, NJ	Assistant Professor	Organizatio theory; information technology; public sector communications management; quantitative methods	August 1997 - June 1998
Fairleigh Dickinson University, Public Administration Institute, Teaneck, NJ	Lecturer	Organizatio theory; information technology; public sector communications management; quantitative methods	August 1996 - May 1997
Local Area Health Advisory Board Region II, Fairleigh Dickinson University, Teaneck, NJ	Research Consultant		January 1993 - March 1997

3. PART-TIME ACADEMIC EXPERIENCE:

<u>Institution</u>	<u>Rank</u>	<u>Field</u>	<u>Dates</u>
Rutgers University, Department of Economics, Newark, NJ	Instructor	Statistical methods	January 1996 - May 1996

4. NON ACADEMIC EXPERIENCE:

<u>Place of Employment</u>	<u>Title</u>	<u>Dates</u>
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5. EMPLOYMENT RECORD AT BARUCH:

<u>Rank</u>	<u>Dates</u>
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6. PUBLICATIONS IN FIELD OF EXPERTISE:

A. Books:

de Lancer Julnes, P., & Gibson, E. (2016). *Innovation In The Public And Nonprofit Sectors: A Public Solutions Handbook*.. Routledge: New York.

de Lancer Julnes, P. (2009). *Performance-Based Management Systems. Effective Implementation and Maintenance*.. Boca Raton, FL: CRC Press.

de Lancer Julnes, P., Berry, F., Aristigueta, M., & Yang, K. (2008). *International Handbook of Practice-Based Performance Management*.. CA: Sage Publications.

de Lancer Julnes, P., & Holzer, M. (2008). *Performance Measurement: Building Theory, Supporting Practice. ASPA Classics Series*.. New York: M.E. Sharpe.

B. Papers in Professional Journals:

(1) Articles:

de Lancer Julnes, P., & Villoria, M. (2014). Understanding and Addressing Citizens' Perceptions of Corruption: The Case Of Spain. *International Review of Public Administration, 19*, 23-43.

de Lancer Julnes, P. (2013). Citizen-Driven Performance Measurement: Opportunities For Evaluator Collaboration In Support of The New Governance. In Bohni, S. and Hunter, D. (eds.) *Evaluation and Performance Management: Exploring Complementarities. New Directions for Program Evaluation(137)*, 81-92.

de Lancer Julnes, P., & Johnson, D. (2011). Strengthening Efforts to Engage the Hispanic Community in Citizen-Driven Governance: An Assessment of Efforts in Utah. *Public Administration Review, 71(2)*, 221-231.

- Gibson, E., & de Lancer Julnes, P. (2010). A Bridge Too Far? Maryland's BracStat as a Regional Network Governance and Performance Management tool. *State and Local Government Review*, 42(2), 168-175.
- de Lancer Julnes, P., & Mixcoatl, G. (2006). Governors as Agents of Change: A Comparative Study of Performance Measurement Initiatives in Utah and Campeche. *Public Performance and Management Review*, 29(4), 405-432.
- de Lancer Julnes, P. (2006). Lo Universal y Lo Particular en la Reforma Gubernamental En América Latina y El Caribe [The Universal and Particular of government reform in Latin America and the Caribbean]. *Revista del CLAD. Reforma y Democracia* October, n36, 173-200.
- de Lancer Julnes, P. (2006). Performance Measurement: An Effective Tool for Government Accountability? The Debate Goes on. *Evaluation*, 12(2), 219-235.
- de Lancer Julnes, P. (2006). Universities-Government Partnerships in Support of State Reform: Lessons from the Caribbean. *The Journal of Public Affairs Education*, 12(4), 439-460.
- de Lancer Julnes, P., & Puente Alcaraz, J. (2003). Políticas Sociales y Reforma Del Estado En Republica Dominicana Y Guatemala: Análisis Comparado De Las Iniciativas Adoptadas En Educación y Salud En Los Noventa.[Social Policy And Reform In The Dominican Republic And Guatemala: A Comparative Analysis Of Policies Adopted In Education And Health In The Nineties]. *Revista del CLAD. Reforma y Democracia*, 26(199-226).
- de Lancer Julnes, P. (2001). Does Participation Increase Perceptions of Usefulness?: An Evaluation of a Participatory Approach to the Development of Performance Measures. *Public Productivity & Management Review*, 24(4), 403-418.
- Whicker, M., de Lancer Julnes, P., & Williams, D. (2001). Making Tax Policy: A Variance Ratio Approach to Measuring Tax Incidence. *Public Budgeting, Accounting & Financial Management*, 13(1), 83-102.
- de Lancer Julnes, P., & Holzer, M. (2001). Promoting the Utilization of Performance Measures in Public Organizations: An Empirical study of Factors Affecting Adoption and Implementation. *Public Administration Review*, 61(6), 693-708.
- de Lancer Julnes, P. (2000). Decision-Making Tools for Public Productivity Improvement: A Comparison of DEA to Cost-Benefit and Regression Analyses. *Public Budgeting, Accounting & Financial Management*, 12(4), 625-646.

de Lancer Julnes, P. (2000). Evolution of Government Reform: The Center For Accountability And Performance (CAP) And Support Of Managing For Results. *Journal of Public Management and Social Policy, Summer/Fall*, 15-26.

de Lancer Julnes, P. (1999). Lessons Learned About Performance Measurement. *International Review of Public Administration, 4(2)*, 45-55.

Whicker, M., & de Lancer Julnes, P. (1997). The Implications of Types of Voter Rationality for Tax-Cut Initiatives. *Public Budgeting and Financial Management, 8(4)*, 461-480.

(2) Proceedings:

C. Chapters in Books:

de Lancer Julnes, P., & Gibson, E. (2016). *Introduction to Innovations in the Public and Nonprofit Sectors. In de Lancer Julnes P. and Gibson, E. Innovation In The Public And Nonprofit Sectors: A Public Solutions Handbook (3-11). Routledge: New York..*

de Lancer Julnes, P., Gibson, E., & Park, S. (2016). Refining Our Understanding of the Process of Innovation in Public and Nonprofit Organizations: Lessons Learned and Future Directions for Research *de Lancer Julnes P. and Gibson, E. Innovation In The Public And Nonprofit Sectors: A Public Solutions Handbook. (pp. 245-260). New York: Routledge.*

de Lancer Julnes, P. (2016). The Study of Innovation: State of the Art and Framework for Analysis *In de Lancer Julnes P. and Gibson, E. Innovation In The Public And Nonprofit Sectors: A Public Solutions Handbook. (pp. 12-32). New York: Routledge.*

de Lancer Julnes, P. (2012). Hispanics Engagement in Governance: A Social Constructivist Interpretation *In Yang, K., & Schachter, H. (eds). The State of Citizen Participation in America. (pp. 195-224). Charlotte, NC: Information Age Publishing.*

de Lancer Julnes, P. (2008). Data Envelopment Analysis for Performance Assessment and Decision Making (A substantially revised version) *In Miller, G., and Yang, K. (eds.). Handbook of Research Methods for Public Administration (2nd ed.). (pp. 669-688). Boca Raton, FL: Taylor and Francis.*

de Lancer Julnes, P. (2008). Performance Measurement Utilization: Beyond Instrumental Use *In Van Dooren, W., and Van de Walle, S. (eds.) Performance Information in the Public Sector: How it is Used. (pp. 58-71). London: Palgrave Mcmillan.*

de Lancer Julnes, P., Berry, F., Aristigueta, M., & Yang, K. (2008). Prologue *In de Lancer Julnes, P., Berry, F., Aristigude Lancer Julneeta, M. and Yang, K, (eds.) International Handbook of Practice-Based Performance Management.. CA: Sage Publications.*

- de Lancer Julnes, P. (2006). Engaging Citizens In Governance-For-Results: Opportunities And Challenges *In Holzer, Marc. and Rhee, Se-Koo (eds) Citizen-Driven Government Performance.* (pp. 161-187). Seoul, Korea: Seoul Development Institute.
- de Lancer Julnes, P. (2004). The Utilization of Performance Measurement Information: Adopting, Implementing, Sustaining *In Holzer, M. and Lee, S-H (eds). Handbook of Public Productivity.* (2nd ed., pp. 353-275). New York: Marcel Dekker.
- de Lancer Julnes, P. (2003). *Performance Measurement.* *In Rabin, J. (ed.).* (pp. 901-905). Marcel Dekker: NY: Encyclopedia of Public Administration and Public Policy.
- de Lancer Julnes, P. (2003). *Productivity and Effectiveness.* *In Rabin, J. (ed.).* (pp. 984-987). Marcel Dekker: NY: Encyclopedia of Public Administration and Public Policy.
- de Lancer Julnes, P. (1998). Data Envelopment Analysis: An Introduction *In Miller, G. and Whicker, M. (eds.). Handbook of Research Methods in Public Administration.* (pp. 535-548). New York: Marcel Dekker.
- de Lancer Julnes, P. (1997). *Shared Services.* *In Shafritz, J. M. (ed.).* (pp. 2057-2061). International Encyclopedia of Public Policy and Administration. Westview Press.
- de Lancer Julnes, P. (1997). *Street-Level Bureaucrats.* *In Shafritz, J. M. (ed.).* (pp. 2176-2178). International Encyclopedia of Public Policy and Administration. Westview Press.

D. Government Reports or Monographs:

E. Book Reviews:

- de Lancer Julnes, P. (2012). *Accountability Unbound.* by Melvin J. Dubnick and H. George Frederickson , eds. , *Accountable Governance: Problems and Promises* and Kathryn A. McDermott , *HighStakes Reform: The Politics of Educational Accountability* *Public Administration Review*, 74(4), 615-622.
- de Lancer Julnes, P. (2010). *Management Capacity As A Promissory Note On Performance: Perspectives From The Classroom And The Field.* [Review of the Book *In Pursuit of Performance: Management Systems in State and Local Government* by Patricia W. Ingraham, ed.]. *Public Administration Review*, 70(953-957).

7. OTHER PUBLICATIONS:

- de Lancer Julnes, P., Broom, C., & Park, S. (2018). *Can Efforts to Integrate Community Indicators with Performance Measurement Systems Succeed? Lessons from Current Attempts.* *Community Indicators Consortium..* communityindicators.net/resources/can-efforts-to-integrate-community-indicators-with-performance-measurement-systems-succeed-lessons-from-current-attempts/?_sft_tag=ci-pm-integration

- de Lancer Julnes, P., & Gibbs, J. (2017). *Does cooperating with ICE harm local police? What the research says. The Conversation..* theconversation.com/does-cooperating-%09%09%09with-ice-harm-local-police-what-the-research-says-76072
- de Lancer Julnes, P., & Tantardini, M. (2016). *Pennsylvanians have positive perceptions of the performance of the federal and state governments..* harrisburg.psu.edu/content/research-brief-padmpdf
- de Lancer Julnes, P. (2016). *Total Quality Management. In Farazmand, A. (ed).. Global Encyclopedia of Public Administration, Public Policy, and Governance (1-7) DOI 10.1007/978-3-319-31816-5_1872-1.*
- de Lancer Julnes, P., & Steccolini, I. (2015). *Introduction to Symposium: Performance and Accountability in Complex Settings: Metrics, Methods, and Politics.* (4th ed., vol. 20, pp. 329-334). *International Review of Public Administration.*
- Di Franco, T., Ayabakan, S., Callahan, J., de Lancer Julnes, P., & Fredriksson, R. (2015). *Maryland Million Hearts Evaluation. University of Baltimore, Schaefer Center..* www.ubalt.edu/cpa/centers/schaefer-center/Million%20Hearts%20Evaluation%20Report.pdf
- de Lancer Julnes, P. (2010). *Suggestions For Instituting A Performance-Based Management System. Public January (n 20)..* Barcelona, Spain: e- Newsletter of ESADE's Institute of Public Management.
- de Lancer Julnes, P. (2003). *Accountability Assessment and The Math And Science Partnership Program.* (7th ed., vol. 26, pp. 12 (CAP Corner).). *PA Times.*
- de Lancer Julnes, P. (2002). *The Question Of Whether Performance Measurement Works: Good News For Real Managers.* (6th ed., vol. 25, pp. 6 (CAP Corner).). *PA Times.*
- de Lancer Julnes, P. (1998). *The Utilization of Performance Measures by State and Local Governments. Research Report 98-01..* Newark: National Center for Public Productivity, Rutgers University.
- de Lancer Julnes, P. (1995). *Shared Services: The Answer to Economic Pressures? in Holzer, M. and Caprio, R. (eds.) Privatization, Partnership, and Productivity in Government Research Series. Outsourcing and Shared Services Among New Jersey Municipalities..* Rutgers-Newark, Graduate Department of Public Administration.

8. PRESENTED PAPERS, LECTURES, AND EXHIBITIONS AND PERFORMANCES:

- de Lancer Julnes, P. (Presenter & Author), Plimakis, S. (Presenter & Author), European Evaluation Society Biennial conference, Thessaloniki, Greece, "Opportunities And Challenges For Using

Performance Measurement Information In Support Of Resilience: The Case Of Local Governments In Greece.”. (October 1, 2018).

de Lancer Julnes, P. (Presenter & Author), Sungwoog, C. (Author Only), 20th anniversary of the Master in Government and Public Management [Magister en Gobierno y Gerencia Pública], Universidad de Chile, Santiago, Chile, "Efficiency for what? The Impact of the Hospital Readmissions Reduction Program on Outcomes for Heart Failure Patients". (July 6, 2018).

de Lancer Julnes, P. (Presenter & Author), Zhang, X. (Author Only), Tantardini, M. (Author Only), Kim, Y. (Author Only), 9th Sino-US International Conference for Public Administration, Beijing, China, "Is Performance Management living up to its Expectations? Analysis of Public Management Reforms in China's Guangdong Province". (June 15, 2018).

de Lancer Julnes, P. (Presenter & Author), 9th Sino-US International Conference for Public Administration, Beijing, China, "Significant Questions in Public Administration,” Dean's Roundtable". (June 15, 2018).

de Lancer Julnes, P. (Presenter & Author), Villoria, M. (Author Only), International Seminar: National and Comparative Research on Corruption, Madrid, Spain, "Perceptions of Corruption in Spain". (June 27, 2016).

de Lancer Julnes, P. (Presenter & Author), 3rd International Conference on Governance, Crime and Justice Statistics, Merida, Mexico, "Developing and Implementing Sustainable Performance Indicators in the Public Sector". (June 7, 2016).

de Lancer Julnes, P. (Presenter & Author), 11th European Evaluation Society Biennial conference, Dublin, Ireland, "Making Performance Measurement Systems Relevant to the "Three-Legged-Stool" of Sustainability". (October 1, 2014).

de Lancer Julnes, P. (Presenter & Author), 7th Annual Public Performance Measurement and Reporting Conference, Nacional Center for Public Performance, Rutgers University, Newark, NJ, "Re-Envisioning Performance Measurement". (September 19, 2014).

de Lancer Julnes, P. (Presenter & Author), Public Management Research Conference, Seoul, South Korea, "Accountability, Performance Measurement and Ethics in the Pursuit of the Public Interest". (July 27, 2014).

de Lancer Julnes, P. (Presenter & Author), Public Management Research Conference, Seoul, South Korea, "Public Administration Opportunities and Challenges in the United States: The Changing Populations". (July 27, 2014).

de Lancer Julnes, P. (Presenter & Author), Keynote address delivered at the launching of the Effectiveness for Maori People workshop, Te Puni Kokiri, Wellington, New Zealand, "The Integration of Community indicators and Performance Measurement". (July 10, 2014).

- de Lancer Julnes, P. (Presenter & Author), Bicentenary Conference of the Italian Academy of Management, Lecce, Italy, "Improving the Usefulness of Performance Management: Using Program Evaluation Tools To Integrate Community Indicators with Performance Measures". (September 19, 2013).
- de Lancer Julnes, P. (Presenter & Author), The 10th Biennial Conference of the European Evaluation Society, Helsinki, Finland, "Citizen-Driven Performance Measurement: Opportunities for Evaluator Collaboration In Support Of The New Governance". (October 1, 2012).
- de Lancer Julnes, P. (Presenter & Author), VII annual conference of the Inter-American Network for Public Administration Education, San Juan, P.R, "¿Accountability Para Qué Y Para Quien? Un Repaso De Los Avances Teóricos Y Prácticos". (April 2012).
- de Lancer Julnes, P. (Presenter & Author), Villoria, M. (Author Only), Jordan, U. (Author Only), Annual international conference of the Korean Association for Public Administration, Seoul, "Toward (re)building Public Trust: Understanding the Determinants of Citizen's Perceptions of Political and Administrative Corruption in Spain". (October 2011).
- de Lancer Julnes, P. (Presenter & Author), Annual meeting of the American Society for Public Administration, Baltimore, "Challenges Facing the Integration of Community Indicators And Performance Measures". (March 2011).
- de Lancer Julnes, P., Fourth Annual Congressional Hispanic Leadership Institute's (CHLI) Future Leaders Conference, Washington, DC, "Movers and Shakers: Tips and Techniques from Leaders on the Rise". (July 14, 2010).
- de Lancer Julnes, P. (Presenter & Author), 2010 International Summer School, Barcelona, Spain, "Leveraging Information: From Performance Measurement to Performance-Based Management". (June 30, 2010).
- de Lancer Julnes, P. (Presenter & Author), 2010 Sino-US International Conference on Public Administration, Xiamen, China, "Effective governance in a diverse society: Promoting meaningful minority engagement". (June 14, 2010).
- de Lancer Julnes, P. (Presenter & Author), Annual meeting of the Inter-American Network for Public Administration Education, San Jose, Costa Rica, "Hispanics involvement in citizen-driven governance". (May 19, 2010).
- de Lancer Julnes, P. (Presenter & Author), Tenerife, Spain, "Perspectives from higher education at the IV Convention of the Hispanic Leaders of North America's panel: The Role of the Diasporas and Hispanic Organizations in the Development of Latin America". (April 21, 2010).
- de Lancer Julnes, P., Annual meeting of the American Society for Public Administration, San Jose, CA, "Are Citizens in 'Best Managed States' Better-off than Citizens in 'Not -So -Well Managed States'? Examining the Assumptions of the GPP". (April 9, 2010).

- de Lancer Julnes, P. (Presenter & Author), Holzer, M. (Author Only), Schick, A. (Presenter & Author), Saudi Arabia Institute of Public Administration International Conference for Administrative Development: Towards Excellence in Public Sector Performance, Riyadh, Saudi Arabia, "Public Performance Measurement and Management: From Theory to Practice". (November 2009).
- de Lancer Julnes, P. (Panelist), Washington, DC, "Discussant in the panel Advancing Performance Management: Beyond Basics at the 2009 Association for Public Policy Analysis and Management Research Conference, APPAM". (November 6, 2009).
- de Lancer Julnes, P. (Panelist), XIV Congress of the Centro Latinoamericano de Administracion para el Desarrollo, CLAD, Salvador Bahia, Brazil, "The Role of Performance Measurement In Ethical And Effective Government". (October 27, 2009).
- de Lancer Julnes, P. (Presenter & Author), The First Global Dialogue On Ethical And Effective Governance: Governing Good And Governing Well. Workshop # 4: Ethics and Effectiveness in Performance Measurement, Amsterdam, The Netherlands, "Performance Measurement in Support of Ethics and Effectiveness in Governance". (May 28, 2009).
- de Lancer Julnes, P. (Presenter & Author), Annual meeting of the American Society for Public Administration, Miami, FL, "Uses and Purposes of Performance Measurement Information". (March 20, 2009).
- de Lancer Julnes, P. (Presenter & Author), Annual meeting of the American Evaluation Association, Denver, CO, "Dimensions of Use and their Relationship with Evaluation and Performance Measurement". (November 5, 2008).
- de Lancer Julnes, P. (Presenter & Author), Johnson, D. (Author Only), Annual meeting of the American Society for Public Administration, Dallas, TX, "Citizen Driven Governance in Utah: Strengthening Hispanics' Engagement". (March 7, 2008).
- de Lancer Julnes, P. (Presenter & Author), Cuevas, M. (Author Only), XII Congress of the Centro Latinoamericano de Administracion para el Desarrollo, CLAD, Santo Domingo, D.R., "De Cómo Mejorar La Deficiencia Administrativa Organizacional En Un Hospital Público De La Republica Dominicana". (October 30, 2007).
- de Lancer Julnes, P. (Presenter & Author), XII Congress of the Centro Latinoamericano de Administracion para el Desarrollo, CLAD, Santo Domingo, D.R, "The Role of ASPA in Developing and Sustaining Professional Partnerships in Support of Improved Governance Around the Globe". (October 30, 2007).
- de Lancer Julnes, P. (Presenter & Author), Annual meeting of the American Society for Public Administration, ASPA, Washington, DC, "Developing Successful Universities-Government Partnerships: Lessons from Abroad". (March 23, 2007).

- de Lancer Julnes, P. (Panelist), Invited Panel, Santo Domingo, D.R., "Reforma y Modernización de la Administración Pública. Entendiendo las Características Contextuales que Descarrilan la Reforma." (July 12, 2006).
- de Lancer Julnes, P. (Presenter & Author), Third Sino-US International Conference for Public Administration, Beijing, China, "Engaging Citizens In Governance-For-Results: Opportunities And Challenges". (June 8, 2006).
- de Lancer Julnes, P. (Discussant), Seoul Development Institute, Seoul, Korea, "Invited Discussant for workshop on Citizen-Driven Performance Measurement". (October 7, 2005).
- de Lancer Julnes, P. (Presenter & Author), ASPA's Center for Accountability and Performance, Milwaukee, "Introductory remarks. International Symposium of Practice-Based Performance Management". (April 1, 2005).
- de Lancer Julnes, P. (Presenter & Author), IX Congress of the Centro Latinoamericano de Administracion para el Desarrollo, CLAD, Madrid, Spain, "Challenges and Opportunities in the Development of Human Capital in the Dominican Republic's Public Administration System". (November 2, 2004).
- de Lancer Julnes, P. (Presenter & Author), 6th European Evaluation Society biennial conference: Governance, Democracy and Evaluation, Berlin, Germany, "Performance Measurement: An Effective Tool For Government Accountability? The Debate Goes On". (September 30, 2004).
- de Lancer Julnes, P. (Presenter & Author), Government Performance Improvement and Citizen Driven Performance Measurement, Seoul Development Institute, Seoul, Korea, "Performance Measurement For Performance Improvement And Democratic Governance". (May 28, 2004).
- de Lancer Julnes, P. (Presenter & Author), Annual conference of the American Society for Public Administration., Portland, Oregon, "Performance Measurement vs. Program Evaluation in Public Education: The Mother of All Battles". (March 27, 2004).
- de Lancer Julnes, P. (Presenter & Author), International Academic Symposium on Public Management in the 21st Century: Opportunities and Challenges, Macau, China, "Using Performance Measurement Information for Government Accountability and Performance Improvement". (January 9, 2004).
- de Lancer Julnes, P. (Presenter & Author), Mixcoatl, G. (Author Only), 64th national conference of the American Society for Public Administration, ASPA, Washington DC, "The Utilization of Performance Measurement in the Public Sector: Comparing Utah and Campeche's Experiences". (March 14, 2003).

- de Lancer Julnes, P. (Presenter & Author), Annual conference of the American Society for Public Administration, ASPA, Washington DC., "Comparative Public Administration: Developing Educational and Administrative Capacities in the U.S. and Mexico". (March 14, 2003).
- de Lancer Julnes, P. (Presenter & Author), Puente Alcaraz, J. (Author Only), Tercer Congreso Europeo de Latinoamericanistas (Third Congress of Latinoamericanists in Europe), Amsterdam, Holland, "Crossing Frontiers: A contextual understanding of government reform efforts in The Dominican Republic and Guatemala". (July 3, 2002).
- de Lancer Julnes, P. (Presenter & Author), Annual meeting of the American Society for Public Administration, Phoenix, AZ, "The Context of State reform in Latin America. Lessons from the Dominican Republic's Experiences". (March 23, 2002).
- de Lancer Julnes, P. (Presenter & Author), VI Congress of the Centro Latinoamericano de Administracion para el Desarrollo, CLAD, Buenos Aires, Argentina, "Public Administration Reform in The Dominican Republic: Balancing Market And Public Solutions". (November 5, 2001).
- de Lancer Julnes, P. (Presenter & Author), A workshop conducted at the National Council on Higher Education (CONES), Santo Domingo, D.R., "Construyendo la Capacidad de Evaluación Para Orientar la Política Social en la Republica Dominicana." (Building evaluation capacity to guide social policy in the Dominican Republic)". (July 26, 2001).
- de Lancer Julnes, P. (Presenter & Author), Annual meeting of the American Evaluation Association, Honolulu, HI, "Lessons from the Past for Making GPRA Work". (November 1, 2000).
- de Lancer Julnes, P. (Presenter & Author), V Congress of the Centro Latinoamericano de Administracion para el Desarrollo, CLAD, Santo Domingo, D.R., "Evolution of Government Reform: The Center for Accountability and Performance (CAP), and Support for Managing for Results". (October 23, 2000).
- de Lancer Julnes, P. (Chair), Links Conference, Sacramento, CA, "University-State Program Strategies for Developing and Implementing Performance Management/ Measurement Systems in Human Services and Extension Education". (April 28, 1999).
- de Lancer Julnes, P. (Chair), American Society for Public Administration's National Conference, Orlando, FL, "Overcoming Barriers to Knowledge Utilization: The Role of Participatory Research in Promoting the Development of Performance Measures". (April 10, 1999).
- de Lancer Julnes, P. (Presenter & Author), Ninth Public Sector Productivity Conference: Performance Measurement, Performance Improvement, On-line, "Lessons Learned About Performance Measurement: Rebuilding Procrustes's Bed". (November 9, 1998).
- de Lancer Julnes, P. (Co-Chair), "Ninth Public Sector Productivity Conference: Performance Measurement, Performance Improvement, held On-line for the first time,". (November 9, 1998).

de Lancer Julnes, P. (Presenter & Author), Annual Conference of the American Society for Public Administration, Seattle, WA, "Advancing Utilization Theory: Contextual Understandings of Performance Measures". (May 1998).

de Lancer Julnes, P. (Presenter & Author), Whicker, M. L. (Author Only), Annual Meeting of the American Political Science Association (APSA), San Francisco, CA, "Computer Simulations of Proposed Alternative Measure of Tax Structure Incidence". (August 29, 1996).

de Lancer Julnes, P. (Presenter & Author), ASPA'S National Conference, Atlanta, GA, "Public Productivity Measurement and Data Envelopment Analysis: How Compatible Are They?". (August 29, 1996).

9. WORK IN PROGRESS:

A. Papers submitted to journals for consideration.

Zhang, X., Tantardini, M., Kim, Y., & de Lancer Julnes, P. Is Performance Management living up to its Expectations? Analysis of Public Management Reform in China's Guangdong Province.

B. Other completed papers.

C. Research in progress.

de Lancer Julnes, Patria, Choi, Sungwoog, "Efficiency And Equity Trade Off: The Hospital Readmissions Reduction Program And Disparities In Outcomes Among Minority Medicare Heart Failure Patients In Pennsylvania", Scholarly.

A proposal for a symposium in Public Administration Review was accepted in Dec 2018. The manuscript is now in preparation.

de Lancer Julnes, Patria, Plimakis, Sifis, "Opportunities And Challenges For Using Performance Measurement Information In Support Of Resilience: The Case Of Local Governments In Greece", Planning, Scholarly.

10. PROFESSIONAL HONORS, PRIZES, FELLOWSHIPS:

Donald C. Stone Service Award, ASPA. (March 2017).

Julia J. Henderson International Service Award, SWPA. (March 2017).

Public Administration Review's. (2014).

75 most influential articles since the journal's inception in 1940: Promoting the Utilization of Performance Measures in Public Organizations: An Empirical study of Factors Affecting Adoption and Implementation (2001, with Marc Holzer)

Henry C. Welcome Fellowship, Maryland Higher Education Commission, (2011).

Utah State University, College of Humanities, Arts, and Social Sciences' Researcher of the Year Award. (2003).

ASPA Utah Chapter, first recipient of the Dr. Ted. Hebert Distinguished Service Award. (2002).

Center for Accountability and Performance's Joseph S. Wholey Distinguished Scholarship Award, with Marc Holzer. (2001).

Public Administration Review's. (2001).

William E. Mosher and Frederick C. Mosher Award for best article written by an academician, with Marc Holzer

11. GRANTS-IN-AID:

de Lancer Julnes, P. (Co-Principal), Grant, "Community Action Symposium: Summit on Hispanic Students and Higher Education - Proximos Pasos", UB 21 Catalyst Grant, \$3,000.00, Funded. (start: September 2012).

de Lancer Julnes, P. (Principal), Grant, "Partnership for Building Institutional Capacity in the Dominican Republic", Association Liaison Office for University Cooperation in Development (ALO)/USAID, \$100,000.00, Funded. (start: 2004).

de Lancer Julnes, P. (Principal), Grant, "Comparative Case Study On The Utilization Of Performance Measures in Utah and Campeche", United State Information Agency and the Mexican-U.S. Consortium of Public Administration Programs in Universities and Colleges, \$10,000.00, Funded. (start: 2002).

de Lancer Julnes, P. (Principal), Grant, "Government Reform in the Dominican Republic", Utah State University's New Faculty Grant, \$12,000.00, Funded. (start: 2001).

de Lancer Julnes, P. (Principal), Grant, "Hispanic Students Moving Forward: Building Partnerships with Students, Community Leaders and the University", UB Fund for Excellence, \$24,733.00, Funded. (start: April 2013, end: August 2014).

de Lancer Julnes, P. (Principal), Grant, "Citizen-Driven Governance in Utah: Strengthening Hispanic's Engagement", Community/University Research Initiative (CURI), \$25,514.00. (start: May 2008, end: June 2008).

de Lancer Julnes, P. (Co-Principal), Worthen, B. (Principal), Grant, "Building Evaluation Capacity of STEM (Science, Technology, Engineering, and Mathematics) Projects", National Science Foundation (NSF), \$500,000.00, Funded. (start: October 2002, end: September 2003).

12. INSTITUTIONAL SERVICE:

- A. Service to the Department
- B. Service to the School
- C. Service to the College
- D. Service to the Graduate Center
- E. Service to the University

13. OFFICES HELD IN PROFESSIONAL SOCIETIES:

The Inter-American Network for Public Administration Education, INPAE, Executive Council, North America Representative. (2009 - 2014).

Hispanic Leaders Association, President. (October 2010 - October 2012).

National Council, Member-District V. (2004 - 2007).

The Inter-American Network for Public Administration Education (INPAE), Founding member and vice-president. (2004 - 2006).

14. OTHER PROFESSIONAL ACTIVITIES AND PUBLIC SERVICE:

Commission for Academic Review, Centro de Investigación y Docencia Económicas A.C. (CIDE), External Member, Mexico. (2018 - Present).

Network of Schools of Public Policy, Affairs and Administration (NASPAA), Staats Emerging Scholars Award Committee. (2018 - Present).

Network of Schools of Public Policy, Affairs and Administration (NASPAA), PhD-to-Faculty Pipeline Project. (January 2018 - Present).

Nonprofit Management Scholarship Program for Cuban citizens, IREX,, Reader and evaluator. (October 2016 - Present).

Ethics Committee,, Chairperson. (2016 - Present).

Center for Accountability and Performance, ASPA, Board Member. (2000 - Present).

Public Performance and Management Review, Editorial Board Member. (1997 - Present).

Fulbright Specialist Roster Candidate. (2014 - 2020).

Seventh International Young Scholars Workshop, Senior Scholar, Mexico, Patzcuaro. (August 12, 2018 - August 16, 2018).

Network of Schools of Public Policy, Affairs and Administration (NASPAA), Conference Committee. (2017).

Municipality of Thessaloniki, Fulbright Specialist, Greece. (May 7, 2017 - May 29, 2017).

National Steering Committee, EMS-COMPASS. (January 2015 - December 2016).

Ethics and Standards Implementation Committee. (2013 - 2016).

Finance Committee. (2014 - 2015).

Governance Committee. (2014 - 2015).

Network of Schools of Public Policy, Affairs and Administration (NASPAA), Doctoral Education Committee. (2011 - 2015).

Governor's Commission on Hispanic Affairs, Commissioner, Maryland. (2013 - June 2015).

Fulbright Specialist Program, Reviewer. (June 2011 - 2014).

International Review of Public Administration, Managing Editor. (April 2010 - 2014).

Dwight Waldo Award Committee. (2012 - 2013).

Publications Committee, Chairperson. (2012 - 2013).

9th Transatlantic Dialogue, Co-Chair, Baltimore, Maryland. (June 2013).

Charles H. Levine Award Committee. (2012).

Inter-American Development Bank and the Government of Chile on the design of a national evaluation agency, Advisor. (2012).

Network of Schools of Public Policy, Affairs and Administration (NASPAA), Distinguished Researcher Award Committee, NASPAA/ASPA. (2012).

8th Transatlantic Dialogue, Co-Chair, Nijmegen, the Netherlands, (June 2012).

Presidential Election of the Dominican Republic, International Observer. (May 2012).

Public Performance and Management Review's Emerging Issues, Section Editor. (2006 - 2011).

Conference Program, Co-Chair. (2009).

The Journal of Public Affairs Education, International Education Associate Editor. (2005 - 2008).

International Coordinator. (2006 - 2007).

Social Equity Committee. (2004 - 2007).

Network of Schools of Public Policy, Affairs and Administration (NASPAA), Executive Board Member, Journal of Public Administration Research and Theory. (2004 - 2006).

Center for Accountability and Performance, Co-Chair. (2004 - 2005).

Classics Editorial Board. (2002 - 2005).

Faculty Advisory Committee for the Sloan-funded project on Citizen-Driven Government Performance: Curricular Design and Dissemination, Member. (2002 - 2005).

Mexican-U.S. Consortium of Public Administration Programs in Universities and Colleges, University of Colorado, Senior Editor Advisor of US-Mexico Comparative Case Studies. (2003 - 2004).

Evaluation of the Master of Public Administration degree, Universidad de Puerto Rico, Recinto Rio Piedras, External Reviewer, San Juan. (April 26, 2004 - April 27, 2004).

Network of Schools of Public Policy, Affairs and Administration (NASPAA), International Education Committee. (2002 - 2003).

Steering Group 1, Performance, Chairperson. (2002 - 2003).

The Inter-American Network for Public Administration Education (INPAE), Member of the Steering Committee. (2002 - 2003).

New Publications Committee, Co-Chair. (2001 - 2003).

The Inter-American Network for Public Administration Education (INPAE), Member of the Technical Assistance Committee and the Applied Policy Research Committee. (2001 - 2003).

New publications committee, Member. (2000 - 2003).

On-line National Conference, Chairperson. (2001).

IMC, Drum Major for Justice Award for civic engagement, Harrisburg, PA, USA. (February 2017).

Officer's Cross of the Order of Isabella the Catholic, Government of Spain. (2013).

The Daily Record Maryland's Top 100 Women. (2013).

Young Hispanic Leader, a competitive program of the Embassy of Spain in the U.S. that identifies rising leaders in the Hispanic community living in the U.S. (2006).


15. TEACHING ACTIVITIES AT BARUCH:

A. Courses Taught


B. New courses/programs developed

16. CERTIFICATION ITEM:

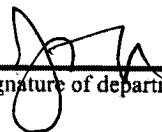
I hereby certify that the information given above is accurate and complete to the best of my knowledge.



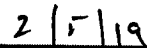
Signature of faculty member



Date



Signature of department chairperson



Date