

# MASTER OF PUBLIC ADMINISTRATION (MPA)

The MPA program is a 42 to 45-credit program. The three-credit difference is due to an internship that is required for those students who have limited work experience.

## MPA-at-a-Glance

### REQUIRED CORE COURSES (21 CREDITS)

**PAF 9100** Introduction to Public Affairs

**PAF 9103** Communication in Public Settings

**PAF 9120** Public and Nonprofit Management I

**PAF 9130** Economic Analysis and Public Policy

**PAF 9140** Budgeting and Financial Analysis I

**PAF 9170** Research and Analysis I

**PAF 9172** Research and Analysis II

### INTERNSHIP COURSES (1 OR 3 CREDITS IF REQUIRED)

**PAF 9195** Public Affairs Internship (3 credits)

*Required if less than one year relevant work experience*

**PAF 9198** Public Affairs Workshop (1 credit)

*Option for students NOT required to complete an internship, but who need academic credit for an internship*

### ELECTIVE COURSES (18 CREDITS)

Students may choose one of five concentrations offered (see next column). However, choosing a concentration is optional. Students who do not select a concentration would complete 18 elective credits from any of the Marxe graduate offerings.

The Marxe School offers different graduate electives every term - consult the schedule of classes on CUNYFirst to see the current offerings. MPA electives are always "PAF," 9000+, and 3 credits each.

### FINAL REQUIREMENT (3 CREDITS)

**PAF 9190** Public Affairs Capstone Seminar

## CONCENTRATIONS:

### HEALTH CARE POLICY

### NONPROFIT ADMINISTRATION

### PUBLIC MANAGEMENT

### POLICY ANALYSIS AND EVALUATION

### URBAN DEVELOPMENT AND SUSTAINABILITY

Students who choose a concentration need to complete 12 of their 18 elective credits within that concentration and the remaining 6 credits should be taken from other Marxe graduate electives.

### HEALTH CARE POLICY:

#### REQUIRED ELECTIVE (3 CREDITS)

**PAF 9710** Health and Health Care\*

\*Students in the Health Care Policy concentration should take PAF 9710 concurrently with their MPA core classes, since it is a prerequisite to other Health Care Policy electives.

#### SELECT 3 ELECTIVES (9 CREDITS)

**PAF 9180** Policy Analysis

**PAF 9715** Health Care Policy

**PAF 9720** Population Based Health Planning

**PAF 9725** Health Program, Policy and Performance Evaluation

**PAF 9174** Program Evaluation

**PAF 9730** Comparative Health Systems

**PAF 9735** Health Politics and Policymaking

**PAF 9766** Health Care Costs and Financing

**PAF 9799** Selected Topics in Health Policy

#### SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)

## NONPROFIT ADMINISTRATION:

### REQUIRED ELECTIVES (6 CREDITS)

**PAF 9151** Administration of the Nonprofit Sector and Voluntary Agencies

**PAF 9153** Budgeting and Finance for Nonprofits

### SELECT 2 ELECTIVES (6 CREDITS)

**PAF 9109** Government Contracting

**PAF 9110** Ethics and Public Decision-Making

**PAF 9126** Human Services Administration (formerly PAF 9171)

**PAF 9136** Urban Economic Development

**PAF 9139** Communication Strategy

**PAF 9141** Community Development: History, Present, and Future

**PAF 9142** Housing Policy

**PAF 9143** Greening and Growing Cities: Sustainability and Public Policy Choices

**PAF 9150** Introduction to the Nonprofit Sector

**PAF 9152** Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations

**PAF 9156** Emergency Preparedness, Response, and Recovery

**PAF 9157** Introduction to Philanthropy

**PAF 9160** Public and Nonprofit Management II

**PAF 9174** Program Evaluation

**PAF 9181** Comparative Public Policy and Administration

**PAF 9183** International Nonprofit Organizations

**PAF 9299** Selected Topics in Nonprofit Management

**PAF 9710** Health and Health Care

**MGT 9969** Social Entrepreneurship: Concepts and Cases

### SELECT 2 ADDITIONAL ELECTIVES FROM MARXE

### GRADUATE ELECTIVES (6 CREDITS)

## PUBLIC MANAGEMENT:

### REQUIRED ELECTIVES (6 CREDITS)

**PAF 9117** Public Personnel and Human Resource Management

**PAF 9160** Public and Nonprofit Management II

### SELECT 2 ELECTIVES (6 CREDITS)

**PAF 9109** Government Contracting

**PAF 9110** Ethics and Public Decision-Making

**PAF 9111** American Public Law and the Administrative State

**PAF 9115** Intergovernmental Relations

**PAF 9118** Labor Relations in the Public Sector

**PAF 9126** Human Services Administration (formerly PAF 9171)

**PAF 9138** Urban Services Delivery

**PAF 9139** Communication Strategy

**PAF 9156** Emergency Preparedness, Response, and Recovery

**PAF 9159** Privatization and Market-Based Government

**PAF 9173** Program Auditing and Performance Measurement

**PAF 9174** Program Evaluation

**PAF 9181** Comparative Public Policy and Administration

### SELECT 2 ADDITIONAL ELECTIVES FROM MARXE

### GRADUATE ELECTIVES (6 CREDITS)

## POLICY ANALYSIS AND EVALUATION:

### REQUIRED ELECTIVES (6 CREDITS)

**PAF 9133** Economics of the Public Sector and Public Finance

**PAF 9180** Policy Analysis

### SELECT 2 ELECTIVES ( 6 CREDITS)

**PAF 9110** Ethics and Public Decision Making

**PAF 9125** Human Resources Policy

**PAF 9137** Telecommunications Policy

**PAF 9142** Housing Policy

**PAF 9145** Social Welfare Policy

**PAF 9161** Business and Public Policy

**PAF 9173** Program Auditing and Performance Measurement

**PAF 9174** Program Evaluation

**PAF 9177** Advanced Quantitative Methods

**PAF 9185** Environmental Policy

**PAF 9186** Map Making for Public Policy

**PAF 9318** Educational Policy

**PAF 9338** Higher Education, Politics and Public Policy

**PAF 9699** Selected Topics in Public Policy

**PAF 9715** Health Care Policy

### SELECT 2 ADDITIONAL ELECTIVES FROM MARXE

### GRADUATE ELECTIVES (6 CREDITS)

## URBAN DEVELOPMENT AND SUSTAINABILITY:

### REQUIRED ELECTIVES - SELECT 2 (6 CREDITS)

**PAF 9141** Community Development: History, Present, and Future

**PAF 9142** Housing Policy

**PAF 9143** Greening and Growing Cities: Sustainability and Public Policy Choices

### SELECT 2 ELECTIVES (6 CREDITS)

**PAF 9109** Government Contracting

**PAF 9110** Ethics and Public Decision Making

**PAF 9136** Urban Economic Development

**PAF 9150** Introduction to the Nonprofit Sector

**PAF 9151** Administration of the Nonprofit Sector and Voluntary Agencies

**PAF 9152** Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations

**PAF 9153** Budgeting and Finance for Nonprofits

**PAF 9159** Privatization and Market-Based Government

**PAF 9160** Public and Nonprofit Management II

**PAF 9174** Program Evaluation

**PAF 9181** Comparative Public Policy and Administration

**PAF 9185** Environmental Policy

**PAF 9186** Map Making for Public Policy

**PAF 9299** Selected Topics in Nonprofit Management

### SELECT 2 ADDITIONAL ELECTIVES FROM MARXE

### GRADUATE ELECTIVES (6 CREDITS)