The MPA program is a 42 to 45-credit program. The three-credit difference is due to an internship that is required for those students who have limited work experience.

### MPA-at-a-Glance

**REQUIRED CORE COURSES (21 CREDITS)**
- PAF 9100 Introduction to Public Affairs
- PAF 9103 Communication in Public Settings
- PAF 9120 Public and Nonprofit Management I
- PAF 9130 Economic Analysis and Public Policy
- PAF 9140 Budgeting and Financial Analysis I
- PAF 9170 Research and Analysis I
- PAF 9172 Research and Analysis II

**INTERNSHIP COURSES (1 OR 3 CREDITS IF REQUIRED)**
- PAF 9195 Public Affairs Internship (3 credits)
- PAF 9198 Public Affairs Workshop (1 credit)

**ELECTIVE COURSES (18 CREDITS)**

Students may choose one of five concentrations offered (see next column). However, choosing a concentration is optional. Students who do not select a concentration would complete 18 elective credits from any of the Marxe graduate offerings.

The Marxe School offers different graduate electives every term - consult the schedule of classes on CUNYFirst to see the current offerings. MPA electives are always “PAF,” 9000+, and 3 credits each.

**FINAL REQUIREMENT (3 CREDITS)**
- PAF 9190 Public Affairs Capstone Seminar

### CONCENTRATIONS:

**HEALTH CARE POLICY**

**NONPROFIT ADMINISTRATION**

**PUBLIC MANAGEMENT**

**POLICY ANALYSIS AND EVALUATION**

**URBAN DEVELOPMENT AND SUSTAINABILITY**

Students who choose a concentration need to complete 12 of their 18 elective credits within that concentration and the remaining 6 credits should be taken from other Marxe graduate electives.

**HEALTH CARE POLICY:**

**REQUIRED ELECTIVE (3 CREDITS)**
- PAF 9710 Health and Health Care*

*Students in the Health Care Policy concentration should take PAF 9710 concurrently with their MPA core classes, since it is a prerequisite to other Health Care Policy electives.

**SELECT 3 ELECTIVES (9 CREDITS)**
- PAF 9180 Policy Analysis
- PAF 9715 Health Care Policy
- PAF 9720 Population Based Health Planning
- PAF 9725 Health Program, Policy and Performance Evaluation
- PAF 9174 Program Evaluation
- PAF 9730 Comparative Health Systems
- PAF 9735 Health Politics and Policymaking
- PAF 9766 Health Care Costs and Financing
- PAF 9799 Selected Topics in Health Policy

**SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)**
# NONPROFIT ADMINISTRATION:

## REQUIRED ELECTIVES (6 CREDITS)
- **PAF 9151** Administration of the Nonprofit Sector and Voluntary Agencies
- **PAF 9153** Budgeting and Finance for Nonprofits

## SELECT 2 ELECTIVES (6 CREDITS)
- **PAF 9109** Government Contracting
- **PAF 9110** Ethics and Public Decision-Making
- **PAF 9126** Human Services Administration (formerly PAF 9171)
- **PAF 9136** Urban Economic Development
- **PAF 9139** Communication Strategy
- **PAF 9141** Community Development: History, Present, and Future
- **PAF 9142** Housing Policy
- **PAF 9143** Greening and Growing Cities: Sustainability and Public Policy Choices
- **PAF 9150** Introduction to the Nonprofit Sector
- **PAF 9152** Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations
- **PAF 9156** Emergency Preparedness, Response, and Recovery
- **PAF 9157** Introduction to Philanthropy
- **PAF 9160** Public and Nonprofit Management II
- **PAF 9174** Program Evaluation
- **PAF 9181** Comparative Public Policy and Administration
- **PAF 9183** International Nonprofit Organizations
- **PAF 9299** Selected Topics in Nonprofit Management
- **PAF 9710** Health and Health Care
- **MGT 9969** Social Entrepreneurship: Concepts and Cases

## SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)

# POLICY ANALYSIS AND EVALUATION:

## REQUIRED ELECTIVES (6 CREDITS)
- **PAF 9133** Economics of the Public Sector and Public Finance
- **PAF 9180** Policy Analysis

## SELECT 2 ELECTIVES (6 CREDITS)
- **PAF 9110** Ethics and Public Decision Making
- **PAF 9125** Human Resources Policy
- **PAF 9137** Telecommunications Policy
- **PAF 9142** Housing Policy
- **PAF 9145** Social Welfare Policy
- **PAF 9161** Business and Public Policy
- **PAF 9173** Program Auditing and Performance Measurement
- **PAF 9174** Program Evaluation
- **PAF 9177** Advanced Quantitative Methods
- **PAF 9185** Environmental Policy
- **PAF 9186** Map Making for Public Policy
- **PAF 9318** Educational Policy
- **PAF 9338** Higher Education, Politics and Public Policy
- **PAF 9699** Selected Topics in Public Policy
- **PAF 9715** Health Care Policy

## SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)

# PUBLIC MANAGEMENT:

## REQUIRED ELECTIVES (6 CREDITS)
- **PAF 9117** Public Personnel and Human Resource Management
- **PAF 9160** Public and Nonprofit Management II

## SELECT 2 ELECTIVES (6 CREDITS)
- **PAF 9109** Government Contracting
- **PAF 9110** Ethics and Public Decision-Making
- **PAF 9111** American Public Law and the Administrative State
- **PAF 9115** Intergovernmental Relations
- **PAF 9118** Labor Relations in the Public Sector
- **PAF 9126** Human Services Administration (formerly PAF 9171)
- **PAF 9138** Urban Services Delivery
- **PAF 9139** Communication Strategy
- **PAF 9156** Emergency Preparedness, Response, and Recovery
- **PAF 9159** Privatization and Market-Based Government
- **PAF 9173** Program Auditing and Performance Measurement
- **PAF 9174** Program Evaluation
- **PAF 9181** Comparative Public Policy and Administration

## SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)

# URBAN DEVELOPMENT AND SUSTAINABILITY:

## REQUIRED ELECTIVES - SELECT 2 (6 CREDITS)
- **PAF 9141** Community Development: History, Present, and Future
- **PAF 9142** Housing Policy
- **PAF 9143** Greening and Growing Cities: Sustainability and Public Policy Choices

## SELECT 2 ELECTIVES (6 CREDITS)
- **PAF 9109** Government Contracting
- **PAF 9110** Ethics and Public Decision Making
- **PAF 9136** Urban Economic Development
- **PAF 9150** Introduction to the Nonprofit Sector
- **PAF 9151** Administration of the Nonprofit Sector and Voluntary Agencies
- **PAF 9152** Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations
- **PAF 9153** Budgeting and Finance for Nonprofits
- **PAF 9159** Privatization and Market-Based Government
- **PAF 9160** Public and Nonprofit Management II
- **PAF 9174** Program Evaluation
- **PAF 9181** Comparative Public Policy and Administration
- **PAF 9185** Environmental Policy
- **PAF 9186** Map Making for Public Policy
- **PAF 9299** Selected Topics in Nonprofit Management

## SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)