The MPA program is a 42 to 45-credit program. The three-credit difference is due to an internship that is required for those students who have limited work experience.

**MPA-at-a-Glance**

**REQUIRED CORE COURSES (21 CREDITS)**
- PAF 9100 Introduction to Public Affairs
- PAF 9103 Communication in Public Settings
- PAF 9120 Public and Nonprofit Management I
- PAF 9130 Economic Analysis and Public Policy
- PAF 9140 Budgeting and Financial Analysis I
- PAF 9170 Research and Analysis I OR PAF 9270
- PAF 9172 Research and Analysis II OR PAF 9271/9272

**INTERNSHIP COURSES**
- (1 OR 3 CREDITS IF REQUIRED)
  - PAF 9195 Public Affairs Internship (3 credits)
    Required if less than one year relevant work experience
  - PAF 9198 Public Affairs Workshop (1 credit)
    Option for students NOT required to complete an internship, but who need academic credit for an internship

**ELECTIVE COURSES (18 CREDITS)**

Students may choose one of five concentrations offered (see next column). However, choosing a concentration is optional. Students who do not select a concentration would complete 18 elective credits from any of the Marxe graduate offerings.

The Marxe School offers different graduate electives every term - consult the schedule of classes on CUNYFirst to see the current offerings. MPA electives are always “PAF,” 9000+, and 3 credits each.

**FINAL REQUIREMENT (3 CREDITS)**
- PAF 9190 Public Affairs Capstone Seminar

**CONCENTRATIONS:**

- HEALTH CARE POLICY
- NONPROFIT ADMINISTRATION
- PUBLIC MANAGEMENT
- POLICY ANALYSIS AND EVALUATION
- URBAN ANALYSIS AND SUSTAINABILITY

Students who choose a concentration need to complete 12 of their 18 elective credits within that concentration and the remaining 6 credits should be taken from other Marxe graduate electives. Electives not listed below for a concentration may be considered after speaking with your advisor. Substitutions for required concentration electives are also allowed after speaking with your advisor.

**HEALTH CARE POLICY:**

**REQUIRED ELECTIVE (3 CREDITS)**
- PAF 9710 Health and Health Care*

*Students in the Health Care Policy concentration should take PAF 9710 concurrently with their MPA core classes, since it is a prerequisite to other Health Care Policy electives.

**SELECT 3 ELECTIVES (9 CREDITS)**
- PAF 9144 Budget and Financial Analysis II
- PAF 9180 Policy Analysis
- PAF 9715 Health Care Policy
- PAF 9725 Health Program, Policy and Performance Evaluation
- PAF 9173 Program Auditing and Performance Measurement
- PAF 9174 Program Evaluation
- PAF 9177 Selected Topics in Advanced Analytical Methods
- PAF 9186 Map Making for Public Policy
- PAF 9730 Comparative Health Systems
- PAF 9735 Health Politics and Policymaking
- PAF 9766 Health Care Costs and Financing
- PAF 9799 Selected Topics in Health Policy
- PAF*99 Other Selected Topics, if related to healthcare policy

**SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)**
NONPROFIT ADMINISTRATION:

REQUIRED ELECTIVES (6 CREDITS)
- PAF 9151 Administration of the Nonprofit Sector and Voluntary Agencies
- PAF 9153 Budgeting and Finance for Nonprofits

SELECT 2 ELECTIVES (6 CREDITS)
- PAF 9110 Ethics and Public Decision-Making
- PAF 9126 Human Services Administration (formerly PAF 9171)
- PAF 9136 Urban Economic Development
- PAF 9139 Communication Strategy
- PAF 9141 Community Development: History, Present, and Future
- PAF 9142 Housing Policy
- PAF 9143 Greening and Growing Cities: Sustainability and Public Policy Choices
- PAF 9152 Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations
- PAF 9156 Emergency Preparedness, Response, and Recovery
- PAF 9157 Introduction to Philanthropy
- PAF 9160 Public and Nonprofit Management II
- PAF 9174 Program Evaluation
- PAF 9181 Comparative Public Policy and Administration
- PAF 9183 International Nonprofit Organizations
- PAF 9201 Mobilizing Digital Communication for the Public Good
- PAF 9202 Civic and Political Speech-Making in New York City
- PAF 9203 Communicating for Equity and Belonging
- PAF 9204 Conflict Management and Negotiation
- PAF 9299 Selected Topics in Nonprofit Management
- PAF 9*99 Selected Topics, if related to Nonprofits
- PAF 9710 Health and Health Care
- MGT 9969 Social Entrepreneurship: Concepts and Cases

SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)

PUBLIC MANAGEMENT:

REQUIRED ELECTIVES (6 CREDITS)
- PAF 9117 Public Personnel and Human Resource Management
- PAF 9160 Public and Nonprofit Management II

SELECT 2 ELECTIVES (6 CREDITS)
- PAF 9104 Media, Politics, and Public Culture
- PAF 9110 Ethics and Public Decision-Making
- PAF 9111 American Public Law and the Administrative State
- PAF 9115 Intergovernmental Relations
- PAF 9125 Human Resources Policy
- PAF 9127 Managing Cultural Diversity
- PAF 9139 Communication Strategy
- PAF 9151 Administration of Nonprofit and Voluntary Organizations
- PAF 9155 Governing without Government
- PAF 9156 Emergency Preparedness, Response, and Recovery
- PAF 9163 Leadership and Strategy
- PAF 9173 Program Auditing and Performance Measurement
- PAF 9174 Program Evaluation
- PAF 9181 Comparative Public Policy and Administration
- PAF 9184 International Institutions and Global Governance
- PAF 9201 Mobilizing Digital Communication for the Public Good
- PAF 9202 Civic and Political Speech-Making in New York City
- PAF 9203 Communicating for Equity and Belonging
- PAF 9204 Conflict Management and Negotiation
- PAF 9411 Comparative Urban Policy and Governance
- PAF 9*99 Selected Topics, if related to Management

SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)

URBAN DEVELOPMENT AND SUSTAINABILITY:

REQUIRED ELECTIVES (6 CREDITS)
- PAF 9141 Community Development: History, Present, and Future
- PAF 9142 Housing Policy
- PAF 9143 Greening and Growing Cities: Sustainability and Public Choices

SELECT 2 ELECTIVES (6 CREDITS)
- PAF 9110 Ethics and Public Decision-Making
- PAF 9125 Human Resources Policy
- PAF 9130 Economic Analysis and Public Policy
- PAF 9132 Governing New York City
- PAF 9134 Urban Transportation Policy
- PAF 9136 Urban Economic Development
- PAF 9145 Poverty and Social Policy
- PAF 9151 Administration of the Nonprofit Sector and Voluntary Agencies
- PAF 9152 Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations
- PAF 9153 Budgeting and Finance for Nonprofits
- PAF 9156 Emergency Preparedness
- PAF 9160 Public and Nonprofit Management II
- PAF 9161 Business and Public Policy
- PAF 9174 Program Evaluation
- PAF 9181 Comparative Public Policy and Administration
- PAF 9185 Environmental Policy
- PAF 9186 Map Making for Public Policy
- PAF 9201 Mobilizing Digital Communication for the Public Good
- PAF 9202 Civic and Political Speech-Making in New York City
- PAF 9203 Communicating for Equity and Belonging
- PAF 9204 Conflict Management and Negotiation
- PAF 9299 Selected Topics in Nonprofit Management
- PAF 9318 Educational Policy
- PAF 9430 Diaspora and Migration
- PAF 9715 Health Care Policy
- PAF 9*99 Selected Topics, if related to Urban Development and Sustainability

SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)