### MPA-at-a-Glance

#### REQUIRED CORE COURSES (24 CREDITS)
- PAF 9100 Introduction to Public Affairs
- PAF 9103 Communication in Public Settings
- PAF 9120 Public and Nonprofit Management I
- PAF 9130 Economic Analysis and Public Policy
- PAF 9140 Budgeting and Financial Analysis I
- PAF 9165 Race, Inequality, and Public Policies
- PAF 9270 Data Collection and Description
- PAF 9271 Data Analysis for Public Service (OR)
- PAF 9272 Causal Analysis and Inference

#### INTERNSHIP COURSES (1 OR 3 CREDITS IF REQUIRED)
- PAF 9195 Public Affairs Internship (3 credits)
  *Required if less than one year relevant work experience*
- PAF 9198 Public Affairs Workshop (1 credit)
  *Option for students NOT required to complete an internship, but who need academic credit for an internship*

#### ELECTIVE COURSES (15 CREDITS)

- Student may choose to specialize (see next column). Specializations are optional. Students who do not select a concentration would complete 15 credits from any of the Marxe School offerings every term. Please consult the online Schedule of Classes each semester on CUNYFirst and Marxe Academic Advisement to see the current offerings. MPA electives are always 9000+ level, 3 credits, and can be any of the non-core PAF listings in the Marxe School graduate degrees with the exception of any sections designated as: Executive MPA only, or HEA only.

- Students who choose a specialization need to complete 9 of their 15 elective credits within that concentration and the remaining 6 credits are free elective credits.

#### FINAL REQUIREMENT (3 CREDITS)
- PAF 9190 Public Affairs Capstone Seminar

### SPECIALIZATIONS:

- **SOCIAL JUSTICE**
- **HEALTH CARE POLICY**
- **NONPROFIT MANAGEMENT**
- **POLICY ANALYSIS AND EVALUATION**
- **PUBLIC MANAGEMENT**
- **URBAN DEVELOPMENT AND SUSTAINABILITY**

Students who choose a specialization need to complete 9 of their 15 elective credits within that concentration and the remaining 6 credits are free elective credits.

### SOCIAL JUSTICE:

**ANY THREE OF THE FOLLOWING COURSES + 2 Marxe Electives (9 CREDITS; SELECT THREE FROM THE FOLLOWING)**

- PAF 9104 Media, Politics, and Public Culture
- PAF 9110 Ethics and Public Decision-Making
- PAF 9127 Managing Diversity in the Workplace
- PAF 9129 Animal Welfare and Rights
- PAF 9141 Community Development
- PAF 9142 Housing Policy
- PAF 9180 Policy Analysis
- PAF 9199 Selected Topics in Public Affairs
- PAF 9203 Communication for Equity and Social Change
- PAF 9299 Selected Topics in Nonprofit Management *(if directly relevant)*
- PAF 9318 Educational Policy
- PAF 9344 Diversity in Higher Education
- PAF 9399 Selected Topics in Educational Administration *(if directly relevant)*

- PAF 9430 Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond
- PAF 9433 Race, Ethnicity and Nationalism
- PAF 9434 Political Violence
- PAF 9699 Selected Topics in Public Policy *(if directly relevant)*
- PAF 9712 Health Care Equity
- PAF 9799 Selected Topics in Health Policy *(if directly relevant)*

### HEALTH CARE POLICY:

**REQUIRED COURSES (6 CREDITS; SELECT TWO FROM THE FOLLOWING)**

- PAF 9710 Health and Health Care
- PAF 9715 Health Care Policy
- PAF 9730 Comparative Health Systems
- PAF 9766 Health Care Costs and Financing
- PAF 9799 Selected Topics in Health Policy

**ELECTIVE COURSES (3 CREDITS; SELECT ONE FROM THE FOLLOWING)**

- PAF 9110 Ethics & Pub Decision Making
- PAF 9133 Economics of the Public Sector and Public
- PAF 9173 Program Auditing and Performance Measurement
- PAF 9174 Program Evaluation
- PAF 9177 Advanced Quantitative Methods
- PAF 9180 Policy Analysis
- PAF 9186 Map Making for Public Policy
- PAF 9799 Selected Topics in Health Policy

**SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)**
NONPROFIT MANAGEMENT:

**REQUIRED COURSES (6 CREDITS)**
- PAF 9151 Administration of the Nonprofit Sector and Voluntary Agencies
- PAF 9152 Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations OR PAF 9153 Budgeting and Finance for Nonprofits (if not completed as a required course)

**ELECTIVE COURSES (3 CREDITS; SELECT ONE FROM THE FOLLOWING)**
- PAF 9152 Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations OR PAF 9153 Budgeting and Finance for Nonprofits (if not completed as a required course)
- PAF 9157 Introduction to Philanthropy
- PAF 9183 International Nonprofit Organizations
- PAF 9199 Selected Topics (if relevant)
- PAF 9299 Selected Topics in Nonprofit Management
- MGT 9965 Board, Governance & Leadership
- MGT 9969 Social Entrepreneurship: Concepts and Cases Other Nonprofit Management Related Topics

**SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)**

**PUBLIC MANAGEMENT:**

**REQUIRED COURSES (6 CREDITS)**
- PAF 9117 Public Personnel and Human Resource Management OR PAF 9127 Managing Cultural Diversity
- PAF 9160 Public and Nonprofit Management II

**ELECTIVE COURSES (3 CREDITS; SELECT ONE FROM THE FOLLOWING)**
- PAF 9104 Media, Politics, and Public Culture
- PAF 9110 Ethics and Public Decision-Making
- PAF 9111 American Public Law and the Administrative State
- PAF 9115 Intergovernmental Relations
- PAF 9117 Public Personnel and Human Resource Management OR PAF 9127 Managing Cultural Diversity (if not completed as required course)
- PAF 9139 Communication Strategy
- PAF 9151 Administration of Nonprofit and Voluntary Organizations
- PAF 9155 Governing without Government
- PAF 9156 Emergency Preparedness, Response, and Recovery
- PAF 9163 Leadership and Strategy
- PAF 9173 Program Auditing and Performance Measurement
- PAF 9174 Program Evaluation
- PAF 9181 Comparative Public Policy and Administration
- PAF 9184 International Institutions and Global Governance
- PAF 9201 Mobilizing Digital Communication for the Public Good
- PAF 9202 Civic and Political Speech-Making in New York City
- PAF 9203 Communicating for Equity and Belonging
- PAF 9204 Conflict Management and Negotiation

**SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)**

**POLICY ANALYSIS AND EVALUATION:**

**REQUIRED COURSES (6 CREDITS)**
- PAF 9133 Economics of the Public Sector and Public Finance
- PAF 9180 Policy Analysis

**ELECTIVE COURSES (3 CREDITS; SELECT ONE FROM THE FOLLOWING)**
- PAF 9110 Ethics and Public Decision-Making
- PAF 9134 Urban Transportation Policy
- PAF 9141 Community Development: History, Present, and Future
- PAF 9142 Housing Policy
- PAF 9143 Greening and Growing Cities: Sustainability and Public Policy Choices
- PAF 9145 Social Welfare Policy
- PAF 9161 Business and Public Policy
- PAF 9173 Program Auditing and Performance Measurement
- PAF 9174 Program Evaluation
- PAF 9177 Advanced Quantitative Methods
- PAF 9185 Environmental Policy
- PAF 9186 Map Making for Public Policy
- PAF 9318 Educational Policy
- PAF 9338 Higher Education, Politics and Public Policy
- PAF 9699 Selected Topics in Public Policy
- PAF 9710 Health and Health Care
- PAF 9766 Health Care Costs and Financing

**SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)**

**URBAN DEVELOPMENT AND SUSTAINABILITY:**

**ANY THREE OF THE FOLLOWING COURSES (9 CREDITS; SELECT THREE FROM THE FOLLOWING)**
- PAF 9132 Governing New York City
- PAF 9134 Urban Transportation Policy
- PAF 9136 Urban Economic Development
- PAF 9141 Community Development: History, Present, and Future
- PAF 9142 Housing Policy
- PAF 9143 Greening and Growing Cities: Sustainability and Public Policy Choices
- PAF 9145 Poverty and Social Policy
- PAF 9186 Map Making for Public Policy
- PAF 9202 Civic and Political Speech-Making in New York City

**SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)**

Baruch College
Marxe School of Public and International Affairs