

MASTER OF PUBLIC ADMINISTRATION (MPA)

For MPA Students who Started Prior to Fall 2022

The MPA program is a 42 to 45-credit program. The three-credit difference is due to an internship that is required for those students who have limited work experience.

MPA-at-a-Glance

REQUIRED CORE COURSES (21 CREDITS)

- PAF 9100 Introduction to Public Affairs
- PAF 9103 Communication in Public Settings
- PAF 9120 Public and Nonprofit Management I
- PAF 9130 Economic Analysis and Public Policy
- PAF 9140 Budgeting and Financial Analysis I
- PAF 9170 Research and Analysis I OR PAF 9270
- PAF 9172 Research and Analysis II OR PAF 9271/9272

INTERNSHIP COURSES (1 OR 3 CREDITS IF REQUIRED)

- PAF 9195 Public Affairs Internship (3 credits)
Required if less than one year relevant work experience
- PAF 9198 Public Affairs Workshop (1 credit)
Option for students NOT required to complete an internship, but who need academic credit for an internship

ELECTIVE COURSES (18 CREDITS)

Students may choose one of five concentrations offered (see next column). However, choosing a concentration is optional. Students who do not select a concentration would complete 18 elective credits from any of the Marxe graduate offerings.

The Marxe School offers different graduate electives every term - consult the schedule of classes on CUNYFirst to see the current offerings. MPA electives are always "PAF," 9000+, and 3 credits each.

FINAL REQUIREMENT (3 CREDITS)

- PAF 9190 Public Affairs Capstone Seminar

CONCENTRATIONS:

HEALTH CARE POLICY

NONPROFIT ADMINISTRATION

PUBLIC MANAGEMENT

POLICY ANALYSIS AND EVALUATION

URBAN DEVELOPMENT AND SUSTAINABILITY

Students who choose a concentration need to complete 12 of their 18 elective credits within that concentration and the remaining 6 credits should be taken from other Marxe graduate electives. Electives not listed below for a concentration may be considered after speaking with your advisor. Substitutions for required concentration electives are also allowed after speaking with your advisor.

HEALTH CARE POLICY:

REQUIRED ELECTIVE (3 CREDITS)

- PAF 9710 Health and Health Care*

*Students in the Health Care Policy concentration should take PAF 9710 concurrently with their MPA core classes, since it is a prerequisite to other Health Care Policy electives.

SELECT 3 ELECTIVES (9 CREDITS)

- PAF 9144 Budget and Financial Analysis II
- PAF 9180 Policy Analysis
- PAF 9715 Health Care Policy
- PAF 9725 Health Program, Policy and Performance Evaluation
- PAF 9173 Program Auditing and Performance Measurement
- PAF 9174 Program Evaluation
- PAF 9177 Selected Topics in Advanced Analytical Methods
- PAF 9186 Map Making for Public Policy
- PAF 9730 Comparative Health Systems
- PAF 9735 Health Politics and Policymaking
- PAF 9766 Health Care Costs and Financing
- PAF 9799 Selected Topics in Health Policy
- PAF9*99 Other Selected Topics, if related to healthcare policy

SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)

NONPROFIT ADMINISTRATION:**REQUIRED ELECTIVES (6 CREDITS)**

PAF 9151 Administration of the Nonprofit Sector and Voluntary Agencies

PAF 9153 Budgeting and Finance for Nonprofits

SELECT 2 ELECTIVES (6 CREDITS)

PAF 9110 Ethics and Public Decision-Making

PAF 9126 Human Services Administration (formerly PAF 9171)

PAF 9136 Urban Economic Development

PAF 9139 Communication Strategy

PAF 9141 Community Development: History, Present, and Future

PAF 9142 Housing Policy

PAF 9143 Greening and Growing Cities: Sustainability and Public Policy Choices

PAF 9152 Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations

PAF 9156 Emergency Preparedness, Response, and Recovery

PAF 9157 Introduction to Philanthropy

PAF 9160 Public and Nonprofit Management II

PAF 9174 Program Evaluation

PAF 9181 Comparative Public Policy and Administration

PAF 9183 International Nonprofit Organizations

PAF 9201 Mobilizing Digital Communication for the the Public Good

PAF 9202 Civic and Political Speech-Making in New York City

PAF 9203 Communicating for Equity and Belonging

PAF 9204 Conflict Management and Negotiation

PAF 9299 Selected Topics in Nonprofit Management

PAF 9*99 Selected Topics, if related to Nonprofits

PAF 9710 Health and Health Care

MGT 9969 Social Entrepreneurship: Concepts and Cases

SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)**POLICY ANALYSIS AND EVALUATION:****REQUIRED ELECTIVES (6 CREDITS)**

PAF 9133 Economics of the Public Sector and Public Finance

PAF 9180 Policy Analysis

REQUIRED 2 ELECTIVES (6 CREDITS)

PAF 9110 Ethics and Public Decision-Making

PAF 9125 Human Resources Policy

PAF 9134 Urban Transportation Policy

PAF 9142 Housing Policy

PAF 9145 Social Welfare Policy

PAF 9161 Business and Public Policy

PAF 9173 Program Auditing and Performance Measurement

PAF 9174 Program Evaluation

PAF 9177 Advanced Quantitative Methods

PAF 9185 Environmental Policy

PAF 9186 Map Making for Public Policy

PAF 9318 Educational Policy

PAF 9338 Higher Education, Politics and Public Policy

PAF 9699 Selected Topics in Public Policy

PAF 9715 Health Care Policy

PAF 9*99 Selected Topics, if related to Policy Analysis

SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)**PUBLIC MANAGEMENT:****REQUIRED ELECTIVES (6 CREDITS)**

PAF 9117 Public Personnel and Human Resource Management

PAF 9160 Public and Nonprofit Management II

SELECT 2 ELECTIVES (6 CREDITS)

PAF 9104 Media, Politics, and Public Culture

PAF 9110 Ethics and Public Decision-Making

PAF 9111 American Public Law and the Administrative State

PAF 9115 Intergovernmental Relations

PAF 9125 Human Resources Policy

PAF 9127 Managing Cultural Diversity

PAF 9139 Communication Strategy

PAF 9151 Administration of Nonprofit and Voluntary Organizations

PAF 9155 Governing without Government

PAF 9156 Emergency Preparedness, Response, and Recovery

PAF 9163 Leadership and Strategy

PAF 9173 Program Auditing and Performance Measurement

PAF 9174 Program Evaluation

PAF 9181 Comparative Public Policy and Administration

PAF 9184 International Institutions and Global Governance

PAF 9201 Mobilizing Digital Communication for the Public Good

PAF 9202 Civic and Political Speech-Making in New York City

PAF 9203 Communicating for Equity and Belonging

PAF 9204 Conflict Management and Negotiation

PAF 9411 Comparative Urban Policy and Governance

PAF 9*99 Selected Topics, if related to Management

SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)**URBAN DEVELOPMENT AND SUSTAINABILITY:****REQUIRED ELECTIVES - SELECT 2 (6 CREDITS)**

PAF 9141 Community Development: History, Present, and Future

PAF 9142 Housing Policy

PAF 9143 Greening and Growing Cities: Sustainability and Public Choices

REQUIRED 2 ELECTIVES (6 CREDITS)

PAF 9110 Ethics and Public Decision-Making

PAF 9125 Human Resources Policy

PAF 9130 Economic Analysis and Public Policy

PAF 9132 Governing New York City

PAF 9134 Urban Transportation Policy

PAF 9136 Urban Economic Development

PAF 9145 Poverty and Social Policy

PAF 9151 Administration of the Nonprofit Sector and Voluntary Agencies

PAF 9152 Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations

PAF 9153 Budgeting and Finance for Nonprofits

PAF 9156 Emergency Preparedness

PAF 9160 Public and Nonprofit Management II

PAF 9161 Business and Public Policy

PAF 9174 Program Evaluation

PAF 9181 Comparative Public Policy and Administration

PAF 9185 Environmental Policy

PAF 9186 Map Making for Public Policy

PAF 9201 Mobilizing Digital Communication for the Public Good

PAF 9202 Civic and Political Speech-Making in New York City

PAF 9203 Communicating for Equity and Belonging

PAF 9204 Conflict Management and Negotiation

PAF 9299 Selected Topics in Nonprofit Management

PAF 9318 Educational Policy

PAF 9430 Diaspora and Migration

PAF 9715 Health Care Policy

PAF 9*99 Selected Topics, if related to Urban Development and sustainability

SELECT 2 ADDITIONAL ELECTIVES FROM MARXE GRADUATE ELECTIVES (6 CREDITS)