

MASTER OF PUBLIC ADMINISTRATION (MPA - NYC PROGRAM)

Curriculum Effective as of Fall 2022

The MPA program is a 42-to 45-credit program. The three-credit difference is due to an internship that is required for those students who have limited work experience.

MPA-at-a-Glance

REQUIRED CORE COURSES (24 CREDITS)

PAF 9100 Introduction to Public Affairs
PAF 9103 Communication in Public Settings
PAF 9120 Public and Nonprofit Management I
PAF 9130 Economic Analysis and Public Policy
PAF 9140 Budgeting and Financial Analysis I
PAF 9165 Race, Inequality, and Public Policies
PAF 9270 Data Collection and Description
PAF 9271 Data Analysis for Public Service OR
PAF 9272 Causal Analysis and Inference

INTERNSHIP COURSES

(1 OR 3 CREDITS IF REQUIRED)

PAF 9195 Public Affairs Internship (3 credits)
Required if less than one year relevant work experience

PAF 9198 Public Affairs Workshop (1 credit)
Option for students NOT required to complete an internship, but who need academic credit for an internship

ELECTIVE COURSES (15 CREDITS)

Students may choose an optional specialization (see below). Students who choose a specialization need to complete 9 of their 15 elective credits within that specialization and the remaining 6 credits are free elective credits.

Students who do not select a specialization complete 15 credits from any of the Marxe School electives. MPA electives are always listed as PAF 9000+ level, 3 credits, and can be any of the non-core PAF listings in the Marxe School graduate degrees with the exception of any sections designated as Executive MPA only, or HEA only.

Please consult the online Schedule of Classes each semester on CUNYFirst and Marxe Academic Advisement to see the current offerings.

FINAL REQUIREMENT (3 CREDITS)

PAF 9190 Public Affairs Capstone Seminar

SPECIALIZATIONS:

- **CLIMATE CHANGE**
- **HEALTH CARE POLICY**
- **NONPROFIT MANAGEMENT**
- **POLICY ANALYSIS AND EVALUATION**
- **PUBLIC MANAGEMENT**
- **SOCIAL JUSTICE**
- **URBAN DEVELOPMENT AND SUSTAINABILITY**

Students who choose a specialization need to complete 9 of their 15 elective credits within that specialization and the remaining 6 credits are free elective credits.

CLIMATE CHANGE

REQUIRED COURSES

(6 CREDITS; SELECT TWO FROM THE FOLLOWING)

PAF 9185 Environmental Policy
PAF 9187 Energy and Climate Policy
PAF 9431 The Policy Implications of Global Climate

ELECTIVE COURSES

(3 CREDITS; SELECT ONE FROM THE FOLLOWING)

PAF 9129 Animal Rights and Welfare
PAF 9134 Urban Transportation Policy
PAF 9136 Urban Economic Development
PAF 9141 Community Development: History, Present, and Future
PAF 9143 Greening and Growing Cities: Sustainability and Public Policy Choices
PAF 9145 Poverty and Social Policy
PAF 9173 Program Auditing and Performance Measurement
PAF 9174 Program Evaluation
PAF 9177 Advanced Quantitative Methods
PAF 9180 Policy Analysis
PAF 9185 Environmental Policy *(if not completed as a required course)*
PAF 9186 Map Making for Policy
PAF 9187 Energy and Climate Policy *(if not completed as a required course)*
PAF 9203 Communication for Equity and Social Change
PAF 9431 The Policy Implications of Global Climate Change *(if not completed as a required course)*

HEALTH CARE POLICY

REQUIRED COURSES

(6 CREDITS; SELECT TWO FROM THE FOLLOWING)

PAF 9710 Health and Health Care
PAF 9712 Health Care Equity
PAF 9715 Health Care Policy
PAF 9730 Comparative Health Systems
PAF 9766 Health Care Costs and Financing
PAF 9799 Selected Topics in Health Policy

ELECTIVE COURSES

(3 CREDITS; SELECT ONE FROM THE FOLLOWING)

PAF 9110 Ethics and Public Decision-Making
PAF 9133 Economics of the Public Sector and Public
PAF 9173 Program Auditing and Performance Measurement
PAF 9174 Program Evaluation
PAF 9177 Advanced Quantitative Methods
PAF 9180 Policy Analysis
PAF 9186 Map Making for Public Policy
PAF 9799 Selected Topics in Health Policy *(if relevant)*

NONPROFIT MANAGEMENT

REQUIRED COURSES (6 CREDITS)

PAF 9151 Administration of the Nonprofit Sector and Voluntary Agencies

PAF 9152 Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations OR

PAF 9153 Budgeting and Finance for Nonprofit

ELECTIVE COURSES

(3 CREDITS; SELECT ONE FROM THE FOLLOWING)

PAF 9152 Fund Raising and Grants Administration in Nonprofit and Voluntary Organizations OR

PAF 9153 Budgeting and Finance for Nonprofits
(if not completed as a required course)

PAF 9157 Introduction to Philanthropy

PAF 9183 International Nonprofit Organizations

PAF 9199 Selected Topics in Public Affairs *(if relevant)*

PAF 9299 Selected Topics in Nonprofit Management
(if relevant)

MGT 9965 Board, Governance and Leadership

MGT 9969 Social Entrepreneurship: Concepts and Cases

POLICY ANALYSIS AND EVALUATION

REQUIRED COURSES (6 CREDITS)

PAF 9133 Economics of the Public Sector and Public Finance

PAF 9180 Policy Analysis

ELECTIVE COURSES

(3 CREDITS; SELECT ONE FROM THE FOLLOWING)

PAF 9110 Ethics and Public Decision-Making

PAF 9134 Urban Transportation Policy

PAF 9141 Community Development: History, Present, and Future

PAF 9142 Housing Policy

PAF 9143 Greening and Growing Cities: Sustainability and Public Policy Choices

PAF 9145 Poverty and Social Policy

PAF 9161 Business and Public Policy

PAF 9173 Program Auditing and Performance Measurement

PAF 9174 Program Evaluation

PAF 9177 Advanced Quantitative Methods

PAF 9185 Environmental Policy

PAF 9186 Map Making for Public Policy

PAF 9318 Educational Policy

PAF 9338 Higher Education, Politics, and Public Policy

PAF 9699 Selected Topics in Public Policy *(if relevant)*

PAF 9710 Health and Health Care

PAF 9766 Health Care Costs and Financing

PUBLIC MANAGEMENT

REQUIRED COURSES (6 CREDITS)

PAF 9117 Public Personnel and Human Resource Management OR PAF 9127 Managing Cultural Diversity

PAF 9160 Public and Nonprofit Management II

ELECTIVE COURSES

(3 CREDITS; SELECT ONE FROM THE FOLLOWING)

PAF 9104 Media, Politics, and Public Culture

PAF 9110 Ethics and Public Decision-Making

PAF 9111 American Public Law and the Administrative State

PUBLIC MANAGEMENT (Elevicve courses continued)

PAF 9115 Intergovernmental Relations

PAF 9117 Public Personnel and Human Resource Management OR

PAF 9127 Managing Cultural Diversity
(if not completed as required course)

PAF 9139 Communication Strategy

PAF 9151 Administration of Nonprofit and Voluntary Organizations

PAF 9155 Governing without Government

PAF 9156 Emergency Preparedness, Response, and Recovery

PAF 9163 Leadership and Strategy

PAF 9173 Program Auditing and Performance Measurement

PAF 9174 Program Evaluation

PAF 9181 Comparative Public Policy and Administration

PAF 9184 International Institutions and Global Governance

PAF 9201 Mobilizing Digital Communication for the Public Good

PAF 9202 Civic and Political Speech-Making in New York City

PAF 9203 Communicating for Equity and Social Change

PAF 9204 Conflict Management and Negotiation

SOCIAL JUSTICE

ANY THREE OF THE FOLLOWING COURSES

(9 CREDITS; SELECT THREE FROM THE FOLLOWING)

PAF 9104 Media, Politics, and Public Culture

PAF 9110 Ethics and Public Decision-Making

PAF 9127 Managing Diversity in the Workplace

PAF 9129 Animal Welfare and Rights

PAF 9141 Community Development

PAF 9142 Housing Policy

PAF 9145 Poverty and Social Policy

PAF 9180 Policy Analysis

PAF 9199 Selected Topics in Public Affairs *(if relevant)*

PAF 9203 Communication for Equity and Social Change

PAF 9299 Selected Topics in Nonprofit Management *(if relevant)*

PAF 9318 Educational Policy

PAF 9344 Diversity in Higher Education

PAF 9399 Selected Topics in Educational Administration *(if relevant)*

PAF 9430 Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond

PAF 9433 Race, Ethnicity, and Nationalism

PAF 9434 Political Violence

PAF 9699 Selected Topics in Public Policy *(if relevant)*

PAF 9712 Health Care Equity

PAF 9799 Selected Topics in Health Policy *(if relevant)*

URBAN DEVELOPMENT AND SUSTAINABILITY

ANY THREE OF THE FOLLOWING COURSES

(9 CREDITS; SELECT THREE FROM THE FOLLOWING)

PAF 9132 Governing New York City

PAF 9134 Urban Transportation Policy

PAF 9136 Urban Economic Development

PAF 9141 Community Development: History, Present, and Future

PAF 9142 Housing Policy

PAF 9143 Greening and Growing Cities: Sustainability and Public Choices

PAF 9145 Poverty and Social Policy

PAF 9186 Map Making for Public Policy

PAF 9202 Civic and Political Speech-Making in New York City

MPA Students are also encouraged to take related courses from Baruch or CUNY colleges that can be substituted for the electives listed in the Specializations. (With permission of Graduate Advisement)